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ABSTRACT

The State University and Community College System of Tennessee 1977-78 Annual Report provides information about the following: enrollments, graduates, faculties, libraries, academic development, desegregation efforts, public service and continuing education, student affairs, facilities development, business and finance, and planning. Basic elements of the year included: enrollments throughout the system increased by 3 percent over the previous year and the system maintained its ranking as ninth largest in the nation; fiscal support was increased; the system received an equitable share of the available state dollars; tuition and maintenance fees were not increased; system personnel were provided an average salary increase of 8.2 percent; and the General Assembly earmarked special funds for campus improvements for needed maintenance projects. Appendices include headcount enrollment data, information on degrees and certificates awarded in 1977-78 by university, data on faculty rank by degree for each university, a summary of library holdings, changes in academic units, off-campus locations of each university or college, summary of student financial aid awarded, information on construction programs, and financial data. (SW)

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# The State Board of Regents
# 1977-78 ANNUAL REPORT
# of the
# State University and Community College System
# of Tennessee

*for the period of July 1, 1977 to June 30, 1978*

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HE 011 392

# The State Board of Regents
# 1977-78 ANNUAL REPORT
# of the
# State University and Community College System
# of Tennessee

*for the period of July 1, 1977 to June 30, 1978*

Submitted by Roy S. Nicks, Chancellor

**The State University**
**and Community College System of Tennessee**
1161 Murfreesboro Road Nashville, Tennessee 37217 (615) 741-4821

September 1, 1978

The Honorable Ray Blanton, Governor, and
Members of the General Assembly:

Pursuant to Tennessee Code Annotated 49-3242 and on behalf of the State Board of Regents, I am pleased to submit herewith the 1977-78 Annual Report of the State University and Community College System of Tennessee for your review and consideration. This report is presented as a concise summary of the work and condition of the System during Fiscal 1978. It addresses those major activities which the Board, Board staff, and the universities and community colleges have undertaken as a unified System of higher education.

We view 1977-78 as a successful year for the System and we wish to express our appreciation for your confidence and support in our efforts to provide quality higher education programs throughout the State. We look forward to continuing our work together with the Executive and Legislative Branches of State Government in serving the higher educations needs of Tennessee and its people.

Sincerely,

Roy S. Nicks
Chancellor

RSN:rs

# STATE UNIVERSITY AND COMMUNITY COLLEGE SYSTEM OF TENNESSEE

## 1977-78 Profile

**Fall Enrollment:** 86,018 headcount, 64,953 FTE

**Graduates:** 11,449

**Full-Time Faculty:** 2,600

**State Appropriation:** $120,951,000

**Operating Budget:** $205,103,000

**Major Events:** New presidents selected for Middle Tennessee State University and Cleveland State Community College

Tennessee State University/The University of Tennessee at Nashville merger plan initiated

Five-year Comprehensive System Plan initiated

Optional retirement program for System faculty implemented

System-wide Student Follow-up Study formulated

East Tennessee State University College of Medicine received provisional accreditation

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# STATE BOARD OF REGENTS
# 1977-78

### Board Members

The Honorable Ray Blanton, Governor, Ex-officio, Chairman of the Board

James H. Jones, Jr., Vice Chairman of the Board, Mt. Pleasant

Martin A. Abraham, Student Regent, Austin Peay State University

Claude C. Bond, Chattanooga

G. Wayne Brown, Executive Director of the Tennessee Higher Education Commission, Ex-officio, non-voting

J.C. Eoff, Jr., Tullahoma

Kenneth P. Ezell, Murfreesboro

Dale F. Glover, Obion

The Honorable Sam H. Ingram, Commissioner of Education, Ex-Officio

George M. Klepper, Jr., Memphis

Johnella H. Martin, Nashville

C. Scott Mayfield, Athens

The Honorable Edward S. Porter, Commissioner of Agriculture, Ex-officio

Ella V. Ross, Johnson City

J. Frank Taylor, Huntingdon

J. Howard Warf, past Commissioner of Education, Hohenwald

David V. White, Knoxville

### Staff

Roy S. Nicks, Chancellor

Roy L. Lassiter, Jr., Executive Vice Chancellor

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Arthur E. Druckenmiller, Assistant Vice Chancellor for Information Systems

Charles B. Fancher, Associate Vice Chancellor for Academic Affairs

J. Scott Fry, Director of Academic Information Services

Lawrence B. Fuldauer, Director of Academic and Related Programs

Elijah E. Hall, Director of Computer Services

H. Clay Harkleroad, Assistant Vice Chancellor for Business and Finance

Horace L. Heath, Construction Manager

K. Norman Johnson, Vice Chancellor for Facilities Development

Milton W. Phillips, Director of Continuing Education

David C. Porteous, General Counsel

Richard G. Rhoda, Assistant to the Chancellor

Richard H. Schelhardt, Assistant Vice Chancellor for Campus Facilities

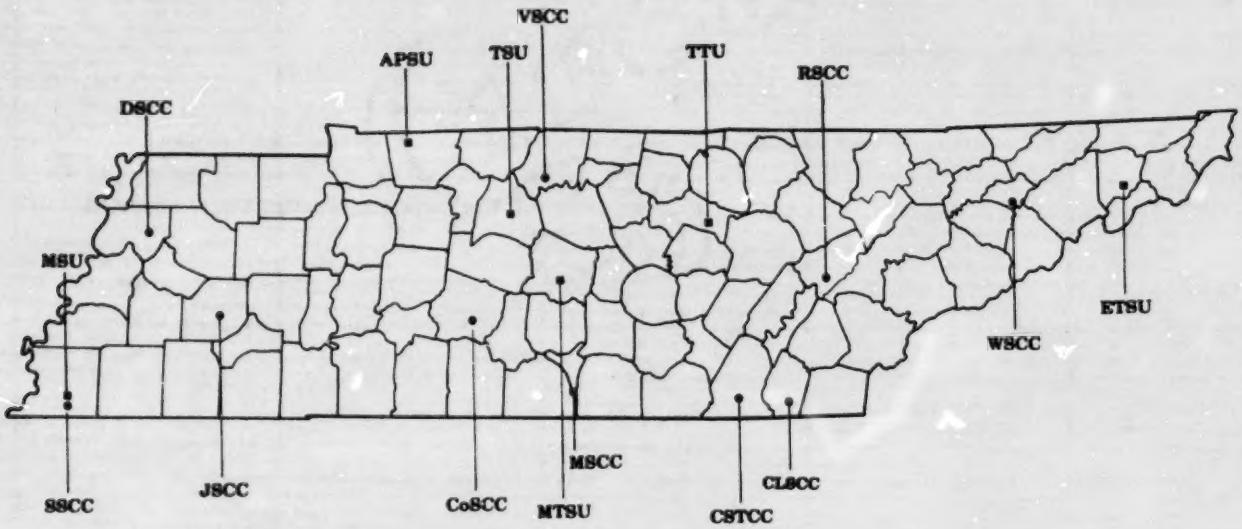
James R. Vaden, Vice Chancellor for Business and Finance

### Meetings

| | |
|---|---|
| September 30, 1977 | Columbia State Community College |
| December 2, 1977 | Tennessee State University |
| March 3, 1978 | Dyersburg State Community College |
| June 1, 1978 | State Board of Regents central office |
| June 30, 1978 | Cleveland State Community College |

## MEMBER INSTITUTIONS

### the State University and Community College System of Tennessee




**Austin Peay State University (APSU)**
Clarksville; Robert O. Rigga, President

**East Tennessee State University (ETSU)**
Johnson City; Arthur H. DeRosier, President

**Memphis State University (MSU)**
Memphis; Billy M. Jones, President

**Middle Tennessee State University (MTSU)**
Murfreesboro; M.G. Scarlett, President-Sam H. Ingram, President-Elect

**Tennessee State University (TSU)**
Nashville; Frederick S. Humphreys, President

**Tennessee Technological University**
Cookeville; Arliss L. Roaden, President

**Chattanooga State Technical Community College (CSTCC)**
Chattanooga; Charles W. Branch, President

**Cleveland State Community College (CLSCC)**
Cleveland; David F. Adkisson, President-L. Quentin Lane, President-Elect

**Columbia State Community College (CoSCC)**
Columbia; Harold S. Pryor, President

**Dyersburg State Community College (DSCC)**
Dyersburg; Edward B. Eller, President

**Jackson State Community College (JSCC)**
Jackson; Walter L. Nelms, President

**Motlow State Community College (MSCC)**
Tullahoma; Harry D. Wagner, President

**Roane State Community College (RSCC)**
Harriman; Cuyler A. Dunbar, President

**Shelby State Community College (SSCC)**
Memphis; Jess H. Parrish, President

**Volunteer State Community College (VSCC)**
Gallatin; Hal R. Ramer, President

**Walters State Community College (WSCC)**
Morristown; Jack E. Campbell, President

# CHANGES IN LEADERSHIP

## New Board Members

**C. Scott Mayfield** was appointed by Governor Blanton to a nine-year term with the Board, commencing July 1, 1977. A resident of Athens, Tennessee, he serves as the Second Congressional District representative on the Board.

Mr. Mayfield is Vice President of Mayfield Farms, an extensive dairy operation serving primarily the eastern part of the state. He is an active and recognized participant in higher education, civic, and professional organizations. He serves as a Director of the Athens Federal, Savings, and Loan Association, and a Director of the Tennessee Dairy Products Association. He has also held office in the Athens Kiwanis Club, Chamber of Commerce, and United Fund. He is a recipient of the Master Breeder Award from the American Jersey Cattle Club and the Tennessee Wesleyan College Alumnus Man of the Year Award. He formerly served as a Trustee of the Holston Conference of Colleges.

Mr. Mayfield is an alumnus of Tennessee Wesleyan College and the University of Georgia.

**Martin A. Abraham** was appointed by the Governor to serve as the 1977-78 Student Regent. He was selected for this one-year term from among nominations submitted by the student government presidents of the system institutions.

At the time of his appointment, Mr. Abraham was a junior at Austin Peay State University majoring in Economics. He is active in various campus activities at APSU and was the 1976-77 student body president. He also held office with the Tennessee Intercollegiate State Legislature and the Council of System Student Government Presidents.

## New Board Staff Member

**K. Norman Johnson** joined the Board staff on December 1, 1977, replacing Dr. Peter J. Pere as the vice Chancellor for Facilities Development. At the time of his appointment, Mr. Johnson was serving with the Board of Regents of the State University System of Florida where he had been since 1973, first as the Associate Physical Planning Consultant, then promoted to Planning Consultant in 1975. He was earlier employed as the Administrative Architect at the Evergreen State College (Washington) and as an architect in private practice. Mr. Johnson, a native of Stanley, North Dakota, earned the Bachelor of Architectural Engineering with honors at Washington State University. He is a registered architect.

## New Presidents

**L. Quentin Lane** was selected as President of Cleveland State Community College by the Board of Regents at the December 2, 1977 regular meeting following a three-month search process. His appointment as president was effective July 1, 1978 upon the retirement of President David F. Adkisson. Dr. Lane was designated President-elect of the College from December 2, 1977 through June 30, 1978.

Dr. Lane, born November 22, 1934 in Birchwood, Tennessee, was the Dean of Academic Affairs at Cleveland State at the time of his selection as President, a post he held since 1973. He first came to the College in 1971 and served as Director of Continuing Education then Director of Institutional Research. His previous experience included service as the Executive Director of the Chattanooga Model Cities Program, Director of Staff Personnel Services for the Chattanooga Public Schools, Director of Public Relations for the Tennessee Education Association, and as principal, counselor, and teacher at the secondary level in Chattanooga public schools. He holds a B.S. from Middle Tennessee State University, an M.A. from George Peabody College, and the Ed. D. from The University of Tennessee.

**Sam H. Ingram** was selected by the Board on June 1, 1978 as President of Middle Tennessee State University. His appointment as the University's sixth president will be effective on January 1, 1979, the resignation date of president M.G. Scarlett. Dr. Ingram serves as President-elect until that time.

Dr. Ingram was born January 31, 1928 in Acton, Tennessee. He earned a B.S. at Bethel College, an M.A. at Memphis State University, and the Ed.D. in Educational Administration at The University of Tennessee. At the time of his appointment to the chief executive post at MTSU, Dr. Ingram was serving as the Commissioner of the State Department of Education, a post he assumed in 1975. He was the first president of Motlow State Community College, serving from 1969 through 1974. His prior experience included service at MTSU as Dean of the School of Education from 1967 to 1969 and as Education Department Chairman from 1962 to 1967. He served earlier as an Assistant Professor of Educational Administration at Memphis State University and as an administrator and teacher with the State Department of Education and the McNairy County Schools.

**David F. Adkisson** retired as the President of Cleveland State Community College at the close of the 1977-78 fiscal year, concluding eleven years of service as the College's founding president. He announced his intent to retire at the September Board meeting, at which time the Board named him President Emeritus of the College, effective July 1, 1978.

Dr. Adkisson dedicated his career of forty-six years to Tennessee public education; he served as a school teacher, principal, superintendent, county director, and university instructor prior to coming to Cleveland State in 1967. Under his administration, the College developed from concept to a comprehensive two-year institution enrolling over 3,000 students. Respected throughout the state and region as a leader in the community college movement, the Board adopted a Resolution of Appreciation for Dr. Adkisson at the June Board meeting.

# REPORT FROM THE CHANCELLOR

(The following are excerpts from the year-end report of the System given by Chancellor Roy S. Nicks at the last Board of Regents meeting of 1977-78. The report addressed the work and condition of the State University and Community College System of Tennessee during the year.)

"Overall, 1977-78 was a very successful year for the System, with a number of positive achievements by each of the member institutions and the System as a whole. The year was a period in which a number of activities previously planned were implemented. It was likewise a time for planning new activities which involved System-wide efforts and which will have long-range impacts. It was a year in which our commitment to providing quality instruction and services to the students we serve was demonstrated in every activity and endeavor.

"The basic elements of the year included:

1. The achievement of new heights in enrollments. The 86,018 students enrolled throughout the System in fall 1977 represented a 3 percent increase over the previous year and while the enrollments did not increase uniformally, 3 universities and 9 community colleges did sustain growth. And the System maintained its ranking as ninth largest in the nation.
2. Fiscal support was increased. The System's operating budget of $205.1 million for 1977-78 was an increase of 10.2 percent

over the previous year; the state appropriation to the System of $120.9 million was an increase of 11.9 percent.

3. The level of support was indicative of the System receiving an equitable share of the available state dollars. It was also significant in that we were not forced to increase tuition and maintenance fees, and we were able to provide System personnel an average salary increase of 8.2 percent.
4. The General Assembly earmarked special funds for campus improvements for sorely needed maintenance projects. A total of $2,750,000 was awarded in major maintenance support.

"Through the combination of these elements and others, fiscal 1978 may be viewed as the first time in the System's six years of existence when external growth pressure was not the overriding consideration in development. And resources were adequate enough to address not only present needs, but areas that could not receive proper attention in the past, and moreover, to address foreseeable needs. In sum, during the year we had the opportunity and took advantage of being able to address and work in the present, to plan and work for the future in realistic terms.

"In this regard, if there has been only one key theme of 1977-78, it has been internal development of the System. By this I mean the building and strengthening of quality in the instruction, programs, and services of each campus and of the institutions as a System; initiated from within the System rather than in reaction to overwhelming external demands. In my opinion, each campus has made significant strides in their development, as demonstrated and fostered by concerted efforts in sound resource management, effective problem-solving, upgrading academic proficiencies, and comprehensive planning. It is evident to me that during the year each institution exercised a renewed commitment to fulfill and extend its role and scope. With the responsive leadership and support of this Board, the entire System has gained considerably in strength and development. As a result, the purpose of this System--to provide the state with quality higher education--was served both in terms of the advancements during 1977-78 and in terms of the foundations which were laid for the future.

"The established objectives for the operation for the System may be considered as the framework for our internal development: assertion of System role, extension of management orientation, effective use of our means of responsiveness, and enhancement of working relationships within the System with outside agencies and the public. Achievements were reached under each objective during the year; it is apparent with a review of our actions and activities.

"...In summary, 1977-78 has been a significant year in the development of the System. This has been a period characterized by positive achievements in providing quality programs and services at each institution and on a System basis. Our internal development as a System has been demonstrated and fostered by advances in resource management, problem-solving abilities, and comprehensive planning. Our actions addressed present needs as well as future concerns.

"In looking to the coming year, I am confident that this System will continue to advance with the same drive and cadence toward development as we did in 1977-78. With the effective leadership of this Board, the support of the Board staff, and the commitment of the presidents, their staffs and faculties, the System's future progress is well insured."

Roy S. Nicks
June 30, 1978
Cleveland State Community College

# ENROLLMENTS

The System institutions' fall 1977 degree-credit headcount enrollments totaled 86,018. This total represented an increase of 2,117 students or 2.5 percent over the previous fall enrollments. Similar to the pattern of the previous year, the fall 1977 enrollment increases were not uniformly spread across the System; three of the universities and nine of the community colleges experienced growth, while three universities and one community college decreased slightly in student enrollment. Also consistent with recent trends, older and part-time in-state students accounted for considerable portions of the enrollment increases. Within this context of statewide gradual growth and the continuation of changes in enrollment patterns and student characteristics, the System continued to enroll over 63 percent of all students attending Tennessee public higher education and 49 percent of all college and university students in Tennessee.

Appendix B, C, D, and E to this report give detailed profiles of the fall 1977 System enrollments. The following is a brief summary.

Overall, the universities' fall 1977 combined headcount enrollment of 58,603 represented a 0.1 percent decrease and the community colleges' enrollment of 27,415 represented an 8.7 percent increase over the fall 1976 levels. In terms of full-time equated (FTE) enrollments, the universities' fall 1977 48,145 FTE and the community colleges' 16,808 FTE represented a 0.7 percent decrease and a 0.2 percent increase, respectively. System-wide, the 64,953 FTE marked a 0.5 percent decrease from fall 1976. The margin between FTE and headcount enrollments showed continuation of the growing trend in part-time students. With over 40 percent of the system students enrolled part-time, the fall 1977 FTE/headcount ratio reached 75.5. By type of institution: 32.8 percent of the university students were part-time, resulting in an 82.2 FTE to headcount ratio; and 56.4 percent of the community college students were part-time, yielding a 61.3 FTE to headcount ratio.

The class distribution of the fall 1977 enrollments remained relatively similar to previous years. By level: the universities' headcount students may be broken down as 29.3 percent freshmen, 17.9 percent sophomores, 14.7 percent juniors, 17.4 percent seniors, 11.4 percent graduate and professional students and 9.3 percent special undergraduate and graduate students; of significance, the community colleges enrolled 53 percent of all freshmen in the System. This is an indication of new students' attraction to the colleges' wide variety of one and two-year programs.

From another perspective, the enrollment characteristics of fall 1977 also demonstrated the trend of older students within the System. Closely related to the growth in part-time students, the average student age reached 25 years at the universities and over 27 years of age at the community colleges. And on a System basis, nearly four out of every ten students were 25 years of age or older.

The fall 1977 System enrollments were again representative of every county in Tennessee, every state in the nation, and a host of foreign countries. Ninety-one percent of all System students were Tennesseans, with 88 percent of the universities' and 97.5 percent of the community colleges' student bodies residing within the state. Out-of-state and foreign students continued to account for approximately 9 percent of the System enrollments, with a majority residing in neighboring states. The issue of out-of-state enrollments underwent thorough study during the year, largely in response to legislative interest. As a result of this study, System action was taken to affect the growth of out-of-state enrollments.

## Guidelines on Non-Resident Enrollments

At the regular March 3, 1978 meeting, the Board of Regents approved the recommendations contained in a staff report that presented a history of out-of-state enrollments limitations at Tennessee State University. The recommendations approved by

the Board provided that: (a) no hard and fast System limitations are to be imposed at this time; (b) all institutions should attempt to maintain a maximum limitation of non-resident students, including foreign students, of 15 to 20 percent of total enrollments as a reasonable goal which serves the interests of state taxpayers while insuring a healthy mixture of diversity among students; and (c) in the case of TSU, where out-of-state students represented 33 percent of the fall 1977 enrollments, the University shall monitor its non-resident enrollment to ensure that it does not increase until completion of the merger with The University of Tennessee at Nashville in 1980, at which time it shall be subject to the previously stated provision.

### Policy on Limitations on Enrollments

Another enrollment-related statement was adopted by the Board during 1977-78. As part of an overall effort to review and reconsider higher education policies established by the State Board of Education, the governing body of the colleges and universities prior to the creation of the Board of Regents, the Board reassessed a former policy on enrollment limitations. At the June 30, 1978 meeting, the Board adopted a policy which authorizes System institutions to establish reasonable limitations on the number of persons who may enroll in any or all programs, courses, or activities. This authority was granted in recognition of the need to maintain the quality of programs and to recognize limited facilities, finances, or other circumstances affecting the feasibility of a program. The policy requires that such limitations be based upon selective criteria or devices appropriate to the program which apply equally to all prospective students, provided that preference for admission should be given to students who are residents of Tennessee.

## GRADUATES

A total of 11,449 degrees were awarded to graduating students of the System institutions during 1977-78. Of this total: 2,551 or 22 percent were associate degrees; 6,278 or 55 percent were on the baccalaureate level; 2,503 or 22 percent were graduate and professional degrees; and 117 or approximately one percent were certificates of proficiency. Within the graduate and professional total: 2,230 were at the masters level, 73 were Specialist in Education degrees, 10 were Doctors of Arts, 28 were Doctors of Education, 149 were Juris Doctors, and 13 were Doctors of Philosophy. Appendix F to this report provides an inventory of the 1977-78 degrees and certificates awarded by each institution.

Compared with 1976-77, 297 or 2.5 percent fewer degrees and certificates were awarded during 1977-78. Decreases were experienced at the baccalaureate level (approximately one percent), in graduate and professional degrees (10.8 percent) and in certificates of proficiency (11.3 percent). These decreases were attributable to the increasing enrollment of students on a part-time basis which lengthens the time necessary to complete their programs of study. It should be noted that the number of associate degrees awarded increased nearly 6 percent over the previous year and that again, 85 percent of the 1977-78 associate degrees were awarded by the community colleges. The sustained popularity of the two-year associate degree programs is further indicative of the trends in student demand for postsecondary education that offers options for continuation on to a bachelors degree as well as immediate career-related training.

As a group, the 1977-78 System graduates received degrees in the colleges' and universities' comprehensive range of 62 actual degree programs and nearly 470 major programs of study. Consistent with recent patterns: a great majority of all associate degrees awarded were in the major areas of Allied Health and business-related technologies; a large predominance of the baccalaureate graduates majored in Business and the Social Sciences; and most of the graduate-level degrees were awarded in various fields of Education.

## FACULTIES

Faculty activities and concerns were addressed in a number of ways during 1977-78. Emphases were placed on providing the necessary support for quality instruction, effective academic operations, and faculty participation in campus and System affairs. Progress was made in upgrading faculty salaries and bringing them into a more competitive stance within the state and region. The average faculty salary increase throughout the System was 8.5 percent, 7.7 percent at the universities and 12.1 percent at the community colleges. Faculty development activities also increased in number and scope during the year, with efforts being made to improve faculty evaluation processes and to provide faculty with in-service programs to increase their instructional skills. In conjunction with these efforts, faculty responded by furthering participation in a wide variety of public service and research programs.

A significant development during the year pertaining to faculty was the extension and implementation of staff planning. Through various means, emphases were placed on departmental planning in terms of academic goals and objectives. The coupling of these management principles with present and projected faculty resources has resulted in effective staff planning on a System basis as it relates to faculty appointment, promotion, and tenure decisions.

During 1977-78, the institutions employed a total of 2,600 full-time teaching faculty, 1,983 at the universities and 617 at the community colleges. In terms of their academic credentials: 1,301 or 50 percent of the System faculty hold earned doctorates, 146 or 6 percent have masters degrees plus ninety hours of course work, 193 or 7 percent have masters degrees plus forty-five hours of course work, and 960 or 37 percent hold masters or other degrees/certification. By type of institution: 61 percent of the universities' faculty have doctorates, 11 percent have masters plus ninety or forty-five hours, and 28 percent have masters or other degrees; 16 percent of the community colleges' faculty have docotorates, 18 percent have masters plus course work, and 66 percent have masters or other degrees.

By rank, the System faculty is composed of 475 or 18 percent full professors, 696 or 27 percent associate professors, 931 or 36 assistant professors, and 498 or 19 percent instructors. Within the universities as a group, 23 percent are professors, 30 percent are associate professors, 34 percent are assistant professors, and 13 percent are instructors. At the community colleges, approximately one percent are professors, 17 percent are associates, 42 percent are assistants, and 40 percent are instructors.

Over the course of 1977-78 the Board approved promotion in rank for 183 System faculty. These promotions, 119 for university and 64 for community college faculty, are not reflected in the preceding summary or the institutional faculty profiles shown in Appendix G to this report. Also during the year, the Board awarded tenure to 182 System faculty members; 111 at the universities and 71 at the community colleges. The proportionately high number of promotions and tenure awards at the community colleges during the year are attributable to Shelby State Community College. Completing its sixth year of operation, the College was in a position to recommend promotion for 16 and tenure for 30 of its faculty.

### Faculty Sub-Council

Following months of discussion between System faculty representatives, the Presidents' Council, and Board staff, the Faculty Sub-Council was created by Board action at the September 30, 1977 meeting. The Faculty Sub-Council, composed of faculty leaders from each campus, operates under the same procedures as the previously established Academic, Business, and Student Affairs Sub-Councils (to the Presidents' Council), which are composed of the chief administrative officers of each campus in these respective areas. Providing a desirable means for organized faculty communication and participation in System concerns, the Faculty Sub-Council immediately proceeded to address various issues during 1977-78.

### Optional Retirement Program

The option of participating in the Teachers Insurance and Annuity Association and the College Retirement Equities Fund (TIAA/CREF) was made fully available to System faculty in 1977-78. Board adoption of this program as an alternative to the Tennessee Consolidated Retirement System occurred in 1976-77. During this first year of operation, a number of necessary administrative details were resolved. Of primary concern was the issue of social security coverage of new entrants into TIAA/CREF. As a result of a System-wide referendum, social security coverage was elected.

There were a number of efforts initiated during 1977-78 related to System faculty concerns which will be further pursued during 1978-79. In response to a legislative resolution, the Tennessee Higher Education Commission will be conducting a study of faculty salaries at all state colleges and universities regarding equitable salary distribution on the basis of sex. At the Board's request, System policy statements on personnel records and outside employment were in the early draft stages at the close of fiscal 1978. Revision of the existing Board policy on retirement was also under study in light of recent legislation affecting this area on both the federal and state levels.

## LIBRARIES

The libraries and learning resource centers of the System institutions maintained growth and development during 1977-78. Emphases were placed on improving the holdings, services, and physical aspects of the libraries. Significant advances were also made toward providing for the future development needs of instructional media through an inter-campus consortium arrangement.

Supporting an overall movement to foster increased use of campus libraries by students, faculty, and staff, some 131,000 volumes of bookstock were added to the System libraries' holdings during the year. This represents a 5.1 percent increase which brings the total number of volumes to nearly 2.7 million. Of this System total, the university library holdings grew by 4.7 percent to 2,333,700 total volumes and the community college holdings increased by 8.2 percent to a total of 355,400 volumes. System-wide, libraries increased their combined bookstock titles by 95,600 or 5.1 percent to a total of over 1,972,000, and microform holdings also increased by over 293,700 units or 14.3 percent, bringing the total number of microtext, microfiche, and reels to nearly 2,345,700. Appendix H to this report provides a more detailed profile of the institutions' libraries' holdings.

The libraries of the System currently utilize over 660,000 square feet of net assignable space and during 1977-78, four library and learning resource capital improvement projects at two community colleges and two universities were in various stages of progress: the new Classroom Building completed at Walters State Community College and the phase of campus expansion in progress at Roane State Community College house learning resource facilities; improvements of the heating, ventilating, and air conditioning system in the Tennessee Technological University library and library annex were in progress; and renovation of the old library at Tennessee State University was in the early stages of development at the close of the year.

### Media Consortium

In an effort to reduce the costs of media materials at individual institutions, a System media consortium was created during 1977-78. By charter, this consortium is composed of all the System colleges and universities, and serves as a cooperative arrangement for the purchase, exchange, and duplication of learning resource films, audio tapes, video tapes, and other media. With Middle Tennessee State University as the coordinator, the consortium not only provides monetary savings, but also enhances the selectivity of materials and interaction among the member institutions.

## ACADEMIC DEVELOPMENT

Major accomplishments were achieved in the continued improvement of academic programs throughout the System during 1977-78. At each campus, as well as on the System level, efforts were made to effect desired changes, broaden offerings, and enhance the quality of the institutions' instructional programs. Consistent with recent years, all new endeavors were predicated on priority assessment and thorough planning.

As a demonstration of success in maintaining program quality and relevance during the year, thirty-two positive reviews were undertaken by various accrediting agencies at twelve of the campuses and by the close of the year, fourteen awards of initial or reaccreditation of programs at ten campuses were received. In order to further accommodate improved academic development, major structural reorganizations were made at two universities and four community colleges. These changes, in concert with changes in programming, reflected planning to upgrade and make program administration and instruction more effective. Appendix I to this report provides a comprehensive listing of all academic unit changes in the System during 1977-78.

### New Programs and Program Changes

Over the course of 1977-78, the Board approved twenty new degree programs at eleven of the institutions; ten at the six universities and ten at five of the community colleges. Representing a full range of programming, three of the new programs were on the doctoral level, three were masters degrees, three were baccalaureate, seven were associate level, and four were certificates of proficiency. In each instance, these new programs reflect progress made toward fulfillment of the universities' and colleges' role and scope mandates for providing specific educational opportunities.

A number of the new programs are particularly significant. Both the Master of Business Administration at Austin Peay State University and the Doctor of Business Administration at Memphis State University represent the growing needs for advanced business administration training in the business communities of these universities' regions as well as throughout the state. Approval of the Doctor of Medicine at East Tennessee State University was essential to provisional accreditation of the College of Medicine. The Doctor of Education at Tennessee State University is regarded as vital to the University's comprehensive

development. As provided in the plan adopted by the Board, the degree will be initially awarded by Memphis State University in cooperation with Tennessee State University. The Board's conditional approval of the program will allow the continuation of planning for Tennessee State University to offer the program. The associate degrees in Nursing at Motlow State Community College and Shelby State Community College represent the need and capabilities for both colleges to assume freestanding responsibility for such programs in their respective service areas.

In addition to the new programs, during 1977-78 the Board approved new options and concentrations in eighteen existing degree programs at three of the universities and four of the community colleges. These changes served to enhance the institutions' academic offerings by emphasizing new and relevant facets of the programs, without the expense of start-up costs and additional resources. Some sixty existing programs were also affected by terminations, consolidations, or redesignations. Academic changes of these types are further demonstrations of the institutions' determination to maintain quality and effective programming.

## Low Producing Degree Programs Study

At the March 1977 meeting, the Board adopted a resolution calling for "a complete study utilizing numerous selected criteria with the purpose of isolating low producing programs" throughout the System. In response to this directive, campus and Board staff conducted the study and over a fifteen-month period made recommendations concerning the need to continue, monitor, consolidate, or terminate some 170 programs initially identified as low producing. The overall impact of implementing these recommendations to date has been the termination of 10 programs, the consolidation of 10 programs, the commitment to monitor 53 programs over the next three years, and the commitment to conduct further in-depth reviews of 53 programs. Activity during 1977-78 centered primarily on the in-depth review process; academic departments with programs earmarked for review determined those criteria upon which the in-depth studies would be based, and faculties proceeded to conduct the intensive reviews based on those criteria. At the close of fiscal 1978, the reviews were being evaluated by Board and campus staffs. The final recommendations to continue, consolidate, monitor, or terminate these programs are expected to be made as this highly successful study continues into 1978-79.

## Five-Year Agricultural Plan

In response to a request from Governor Blanton, a comprehensive plan was developed to upgrade and broaden the agricultural programs within the System. This plan, adopted by the Board at the June 30, 1978 meeting, addresses instructional and facility improvements in the wide variety of agricultural programs at Austin Peay State University, Middle Tennessee State University, Tennessee State University, and Tennessee Technological University. As an unduplicated consolidation of services needed to meet changing regional and state agricultural needs, the plan budget exceeds $3.5 million over the five-year period. Implementation of the plan will enhance the full development of the universities' unique and extensive agricultural resources.

## Medical Education

The East Tennessee State University College of Medicine made steady and vital progress during the year, culminating on June 28, 1978 with the all-important approval of provisional accreditation by the Joint Liaison Committee of the American Medical Association and the Association of American Medical Colleges. With this phase of accreditation achieved, the path was cleared for enrolling the College's first class of students in fall 1978. The developments of the year leading up to accreditation were significant. Following receipt of the joint committee's Letter of Reasonable Assurance on June 30, 1977, a Veterans Administration grant of over $34 million was released to the University for use over a seven-year period. The College also received an HEW start-up grant of $900,000. With this support and impetus, the College made active strides in staffing, research, operation of the family practice programs, renovation of campus and VA facilities, and upgrading the Medical Library. During the year, the Board approved the MD program and admissions requirements, and a long-range private practice plan for the College faculty, completing the developments necessary to make the College's full operation in 1978-79 a reality.

## Academic Common Market

Tennessee again ranked first in the number of students entering the state for specialized graduate programs under the auspices of the Academic Common Market. A total of 27 students came to Tennessee during 1977-78 from the eleven other southeastern states participating in this Southern Regional Education Board exchange program. Since the ACM began in 1974, a total of 531 students have crossed state lines to pursue graduate degrees in programs not available in their home states. Tennessee has received the greatest number of ACM students, 156, over this four-year period and has sent some 63 Tennessee students to the other states without having to pay out-of-state tuition. The System universities participating in the ACM are East Tennessee State University, Memphis State University, Middle Tennessee State University, Tennessee State University, and Tennessee Technological University.

## Policy on College and University Catalogs and Bulletins

With growing interest in the legalistic and consumer rights aspects of academic activities, increased attention was paid to the role of the institutions' catalogs during 1977-78. Following a thorough study of current issues and practices impacting on this area, campus and Board staff developed a System statement on minimum standards concerning the publication and contents of campus catalogs. At the June 30, 1978 meeting, the Board adopted this statement in the form of a policy superseding a 1970 policy of the old State Board of Education. Briefly stated, the policy takes the approach that each institution's catalog should be unique and that standardization throughout the System is neither necessary nor desirable. The policy does provide that as a minimum each catalog should contain such information as listings of degree programs offered, degree requirements, academic regulations, and financial aid policies and programs. The policy also requires that each catalog include appropriate statements concerning the institution's policies against discrimination on the basis of race, sex, age, color, national origin, and handicap consistent with federal laws and regulations.

## Committee on Student Evaluation and Program Development

Early in 1977-78 a committee of distinguished campus faculty and Board staff was created to explore ways of evaluating student performance in basic academic skills and means of evaluating academic degree programs. The concept of testing student proficiency in higher education is largely unprecedented, and the committee has been discussing various approaches to measuring this facet of instructional effectiveness. The committee has also been examining methods for evaluating program development which may relate to instructional quality and student proficiency. It is anticipated that the committee will be in a position to make recommendations for System action in these areas during 1978-79.

# DESEGREGATION EFFORTS

The commitment of the System to racial desegregation at all levels of operation continued undiminished during 1977-78. This commitment was expressed through the maintenance of specific minority enrollment and employment goals, special recruiting efforts to reach those goals, and the extension of desegregation monitoring to all units within the System. This commitment was further demonstrated in extensive efforts to implement the Board's plan for the court-ordered merger of Tennessee State University and The University of Tennessee at Nashville.

A record number of black students, 15,358, were enrolled at System institutions in fall 1977. This total represented 17.9 percent of the System headcount enrollments, and a 3.4 percent increase over the black student enrollment of fall 1976. By type of institution, black students represented 17.2 percent and 19.2 percent of the universities' and community colleges' fall 1977 enrollments, respectively. During the year, efforts to increase minority student participation continued, and three universities and three community colleges exceeded their interim minority undergraduate enrollment goals while two universities exceeded their long-range minority enrollment goals. As an example of special opportunity programs, the Admission by Performance Institute jointly sponsored by the Memphis State University and The University of Tennessee Colleges of Law successfully completed its first session during summer 1977, with fourteen black students entering law school in fall 1977 as a result of this intensive study program.

During the year, increases were also sustained within the System in minority personnel. In the current setting of severe competition in recruiting minority faculty and staff, blacks represented 10.9 percent of the entire System professional staffing complement; 9.5 percent of all System faculty, and 14.9 percent of all administrators and professional staff. These levels of minority personnel resources were attained largely through Affirmative Action recruiting and effective use of staff development programs.

## Merger of Tennessee State University and The University of Tennessee at Nashville

The merger of these two institutions was ordered by the United States District Court in early 1977 for the purpose of eliminating what the Court described as a "dual system" of public higher education in Nashville. Pursuant to the court directive, the Board of Regents adopted a plan at the close of 1976-77 to effect the merger. During 1977-78, an overwhelming amount of time and energy was expended to implement the merger plan.

A great deal of activity occurred in the various committees formed under the merger plan. Throughout the year, forty-four faculty, staff, and students from each of the universities, eight representatives from the Board staff, and seven representatives from the Board of Regents, The University of Tennessee Board of Trustees, and the Tennessee Higher Education Commission met on numerous occasions and addressed the full gambit of measures necessary for a successful merger. As a result of the efforts of the committees and the merger staff director, there is every indication that, in the absence of a stay or a reversal in the appeals process, the merger of Tennessee State University and The University of Tennessee at Nashville will be implemented and completed as planned by fall 1979.

# PUBLIC SERVICE AND CONTINUING EDUCATION

The Public Service and Continuing Education programs of the System institutions continued to increase in role and scope during 1977-78. Both functions represent the means for extending campus instruction, resources, and services to diverse varieties of student clientele at times, places, and under arrangements that meet particular demands by students, communities, professional groups, businesses, industries, and government. During the year, the growth in offerings and rates of participation in these types of non-traditional activities were significant.

A record number of non-credit Continuing Education courses, exceeding 2,000, were offered over the course of the year, some 900 at the universities and over 1,100 at the community colleges. Approximately 72,000 students/clients participated in these courses, earning a collective total of well over 132,000 CEU's (Continuing Education Units). In appropriate instances, courses also led to certification of professional proficiency. These courses were in the forms of workshops, seminars, short courses, and full-term classes. They represented a full range of subject areas related to occupational improvement, intellectual development, and personal interests. It is noteworthy that ninety percent of all these activities were totally supported by student/client fees.

Participation in off-campus instruction increased substantially as a Continuing Education function during the year. The System degree-credit enrollments at the various off-campus locations throughout the state reached 9,305 in fall 1977, demonstrating that over 10 percent of all students at the universities and colleges earned at least part of their coursework at a location other than the home campus. The fall 1977 total represents a 9.3 percent increase over the fall 1976 off-campus enrollments. A sample listing of the institutions' off-campus instruction locations maintained during 1977-78 is shown as Appendix J to this report.

## Guidelines on Off-Campus Offerings

With the heightened level of activity in off-campus instruction and services that has developed in recent years, the desirability of formal System guidelines affecting this area was realized during 1977-78. The primary objective of these guidelines, which were adopted by the Joint Presidents' Council on a one-year trial basis, is to accomodate inter-institutional cooperation in off-campus activities in service areas shared by two or more institutions. Referred to as the "thirty-mile statement", the guidelines address the operation of off-campus centers and those conditions and considerations under which off-campus arrangements are to be established.

# STUDENT AFFAIRS

Student affairs activities and services continued to provide essential complements to the instructional programs on campuses throughout the System during 1977-78. The demonstrated thrusts of the student life programs are to enhance the quality and opportunities of the students' total educational experience. With an ever increasing diversity in student interests and needs, student services kept pace during the year by providing greater means for student input and participation in not only student affairs but the full range of campus governance matters as well.

The underlying setting of 1977-78 for student life in general was much improved: tuition and fees remained at the 1976-77 levels, earlier problems with Veterans Administration regulations were resolved, and various support services and student service facilities were upgraded. It was also during this year that all campus Title IX programs were fully implemented and all campuses completed plans for making programs totally

accessible to handicapped students in accordance with Section 504 of the Rehabilitation Act of 1973.

### Student Financial Aid

A record level of student aid was administered by the colleges and universities during 1977-78. Financial assistance exceeding $30.4 million was provided through over 46,500 program awards to System students in the forms of grants, loans, and scholarships. By source of support: federal programs accounted for $23,851,000 or 78.3 percent of the total financial aid in the System; $521,000 or 1.7 percent came from the state; $5,368,000 or 17.6 percent was provided through institutional programs; and $711,000 or 2.4 percent was privately sponsored. These are collective totals, a summary of student aid awarded by institution is shown in Appendix K to this report.

The need to provide students financial assistance to offset the growing costs of higher education is increasingly important. It is significant to note that in 1977-78, a year when tuition and maintenance fees were not increased, the total level of aid awarded in the System rose by 5.7 percent over the previous year. System-wide, 30,206 students or 35 percent of the total fall 1977 enrollment required some form of financial aid to pursue their higher education.

### General Regulations on Student Conduct and Disciplinary Sanctions

Following months of discussion and input from students, campus and Board staff, the Board took final action in adopting this set of regulations at the March 3, 1978 meeting. Predicated on the need for a consolidated System policy in this area to serve as a Board rule under the filing requirements of the state, these regulations provide a general statement on the responsibilities of students and the authority of the institutions in relation to student conduct. More specifically, they authorize appropriate action by an instructor for academic and classroom misconduct. As stated, disciplinary action shall be imposed for student or student organization conduct which adversely affects the educational objectives or rights of other members of the academic community. The statement further defines those sanctions which may be imposed as a result of violation of the conduct standards set forth in the regulations.

### Community College Athletics

In response to the felt need for uniformity in the operation of athletic programs at the community colleges, a set of agreements were developed by the college presidents and Board staff, and approved by the Board at the December 2, 1977 meeting in the form report recommendations. These recommendations demonstrate the concern of the colleges to maintain viable athletic programs that are consistent with institutional mission and state taxpayers' interests. Briefly stated, the colleges agreed to: set maximum limitations on the state support and total expenditures for athletics; prohibit out-of-state recruiting and the use of state tax dollars for out-of-state scholarships and athletic housing; and establish a standard process for awarding athletic scholarships.

### Student Follow-up Study

One of the more significant undertakings of the year was the formulation of a System-wide student follow-up study. Authorized by the Board at the June 30, 1978 meeting, this project will begin implementation during 1978-79. Basically, this study will attempt to identify patterns of student retention, progress through degree programs, and activities upon leaving higher education. By surveying current and former students with regard to characteristics and attitudes toward the programs and institutions, this study will provide each campus as well as the System with invaluable information from which to make policy and programming decisions.

## FACILITIES DEVELOPMENT

The System continued at a high level of activity in the areas of facility development during 1977-78. In addition to managing comprehensive capital improvement programs, the campuses and Board staff worked extensively toward upgrading preventive maintenance and operations management systems, energy management and conservation, and physical plant planning. Fiscal 1978 was also the year in which a System-wide major maintenance program was initiated. Success was realized in improving the dispatch and effectivenes of internal System procedures for all of these programs.

Over the course of 1977-78, some seventy-seven active capital improvement and major maintenance projects with combined budgets of $71,860,000 were in various stages of development throughout the System. The primary thrusts of System capital improvement at this point in time are to accommodate the specialized facility needs of the universities and the full development of the community colleges: thirty-three of the projects with budgets totalling $36,120,000 represent progress toward providing for the specialized demands of the universities' programs and operations; and thirteen of the projects with combined budgets of $28,500,000 represent continued advances in the full development of the community colleges' campuses.

Appendix M to this report provides an institutional profile of construction activity during 1977-78. The following is a brief summary.

### Projects Completed

During 1977-78, eleven capital construction projects were completed at three universities and five community colleges. The combined budgets for these projects totalled $11,825,000. The new facilities included among these projects are: the Continuing Education Building at Cleveland State Community College; Wings "D" and "F" of the major complex at Shelby State Community College; the Career Technology Building at Volunteer State Community College; and the Classroom Building at Walters State Community College. In addition, campus master plans were completed at Roane State Community College, Volunteer State Community College, and Walters State Community College.

### Projects in Progress

As of June 30, 1978 there were twenty-four projects in various stages of construction on the campuses of six universities and four community colleges with total combined budgets of $30,366,000. Of the fifteen projects in this category at the universities, those of more significant scope are: Wilson Hall Renovation at East Tennessee State University; Heating Plant Expansion at Middle Tennessee State University; and the Physical Education Complex at Tennessee State University. New facilities under construction at the community colleges are: the Student Center and Campus Expansion Phase IV at Chattanooga State Technical Community College; the Career Technology Building and Campus Expansion Phase II at Roane State Community College; and an Allied Health facility at Shelby State Community College.

### Projects in Planning/Development Stages

Eighteen projects at all six universities and two community colleges had funding committed in 1977-78 in the total amount of $26,593,000. These projects represent new facilities, additions to existing facilities, major renovations to bring existing buildings up to current standards and meet existing and future program needs, and campus development. The new facilities of note are: the

Fine Arts Complex at Memphis State University; the Music Annex at Middle Tennessee State University; Heating Plant Expansion at Tennessee State University; the Fine Arts Facility at Tennessee Technological University; the Campus Center Addition and Heating Plant at Volunteer State Community College; and Campus Expansion Phase II at Walters State Community College. Major renovation projects include: McCord Building Renovation at Austin Peay State University; Jones Office Building Renovation at Middle Tennessee State University; and Old Library Renovation at Tennessee State University. The Master Plan at Jackson State Community College was also started in 1977-78.

### Major Maintenance

The System-wide Major Maintenance program was initiated in 1977-78 with an appropriation in the amount of $2,750,000 by the 1977 General Assembly. The 1978 General Assembly continued its support of this program by appropriating $2,580,000. All twenty-one Major Maintenance projects which were approved by the Governor on May 11, 1978 were authorized to proceed by the State Building Commission by June 1, 1978 and were in design before the end of the fiscal year. This Major Maintenance program is an excellent means of making funds available to update older buildings by bringing them into fire and life safety compliance, meeting TOSHA standards, replacing roof systems, and general repairs and face-lifting.

In concert with the construction aspects of facility development, a major effort was also made during the year to strengthen operations management and preventive maintenance management services. Continuing the work initiated during 1976-77, thirteen of the institutions furthered their participation in a program involving the installation of management systems to increase efficiency and effectiveness in physical plant operations and maintenance. This project was over 98 percent complete at the end of the year.

Energy management and conservation efforts also continued as major activities during the year. Numerous projects were implemented on a System-wide scale which concerned energy audits and retrofit improvements of existing facilities. Computerized energy management was also pursued as a means for energy monitoring and control of major campus systems; to date, computerized equipment has been installed on four university campuses. Fuel conversion represents another facet of energy management receiving serious attention, with a major objective of eliminating reliance on gas and oil as primary campus heating energy sources. And finally, it is important to note that great emphasis is placed on energy considerations in all new construction projects in the System to ensure that optimum energy efficiency is achieved.

## BUSINESS AND FINANCE

Overall, the 1977-78 level of financial support for the System was sufficient for the implementation of determined objectives in programming and operations. While full funding was not achieved from state sources, and seven institutions were forced to draw from fund balances, progress was made through effective fiscal management and planning. Appendices N, O, P, and Q to this report detail the financial status of the System as of June 30, 1978. The following is a summary profile of the fiscal affairs of the year.

The System's total current fund revenue from all sources increased by 10.3 percent, from $187,731,974 in fiscal 1977 to $207,030,588 in fiscal 1978. State operating appropriations increased by 11.9 percent, from $108,063,815 to $120,950,531. The relative percentage of this source of revenue increased from 57.6 to 58.4 percent. Revenues from student tuition and fees decreased less than 0.1 percent, from $34,534,806 to $34,505,220, with the relative percentage of this revenue source decreasing from 18.4 to 16.7 percent of all revenues.

The total current fund expenditures and mandatory transfers of the System increased by $21,544,433 or 11.9 percent, from $181,713,811 in fiscal 1977 to $203,258,244 in fiscal 1978. Within the total, expenditures for Educational and General increased from $160,046,997 to $179,823,139 or nearly 12 percent. And within the Educational and General category which accounts for close to 89 percent of all expenditures and mandatory transfers, Instruction expenditures increased by 11.0 percent, Public Service by 13.7 percent, Student Services by 11.9 percent, and Plant Maintenance and Operations by 13.8 percent.

The System's total investment in Plant increased by $13,607,780 or 3.1 percent, from $439,059,261 at the close of fiscal 1977 to $452,667,041 at the close of fiscal 1978. Over this same time period, indebtedness on plant notes and bonds increased from $79,728,681 to $80,022,025, an increase of $293,344 or less than 0.4 percent.

With the outlook for future support being somewhat restrictive due to the state's limited tax base, efforts were initiated during the year to conceptualize a new approach to resource attainment and allocation. Board and campus staffs held a series of planning meetings concerning a major revision in the funding formula which will more accurately recognize the real costs of quality and diverse programs. This effort will continue in conjunction with The University of Tennessee and the Tennessee Higher Education Commission during 1978-79.

During 1977-78, concerted efforts were made to further enhance the accountability and fiscal responsibility of System business operations. The System budget process was further refined; the work programs now not only tie resource allocation to institutional objectives but also provide a framework for program evaluation. Greater emphases were placed on upgrading the internal audit functions at each of the universities and community colleges. The System Council of Buyers became operational and developed a number of working guidelines and a code of ethics for System purchasing offices. In addition, the community college computer plan initiated during 1976-77 continued to progress. Other areas that underwent study during 1977-78 which will be finalized during 1978-79 include the development of System guidelines on the collection of accounts receivable, uniform object codes for business operations, a community college information accounting system, and a comprehensive examination of auxiliary enterprises.

### Incidental Fee Schedule and Refund Procedures

At the December 3, 1977 meeting, the Board approved a uniform System schedule of incidental fees and refund procedures. Both the fee schedule and refund provisions were developed by campus and Board staff in response to the expressed need for some degree of standardization in these areas. As approved, the schedule designates specific fees to be charged by all campuses, such as application fees, graduation fees, and motor vehicle registration, as well as general activitites for which each campus may recommend appropriate fees. The fee refund procedures address the general and specific conditions under which the institutions may refund maintenance fees, out-of-state tuition, debt service fees, and residence hall rent and deposits.

# PLANNING

Fiscal 1978 was a period in which System-wide planning efforts received unprecedented attention. Linked closely with the System's established management approach toward resource allocation, program evaluation, and problem-solving, planning became a vital activity in virtually every facet of operation. Examples of planning activities have been described throughout this report relative to faculty and staff planning, academic programming, budgeting, energy conservation, and campus facility master plans. Planning efforts have been designed to accomplish specific, immediate objectives, as well as long-term goals. Ultimately, the purpose of effective planning is to provide direction and effect desired change in the development of the System.

In full perspective, the necessity for higher education planning is not unique to this System nor Tennessee. The same set of present and foreseeable conditions apply to all colleges and universities; overall enrollment stability, rising costs and inflation, strained resources, and external regulation. In consideration of these conditions, not as barriers, but as factors which will affect further development, during the year the System took a positive and major step forward in the formulation of a comprehensive long-range planning effort.

## Five-Year Comprehensive System Plan

At the September, 1977 meeting, the Board adopted the concept and framework for a comprehensive plan which will serve as the blueprint for institutional and System development from 1979 to 1984. The successful inception of this plan is significant and representative of collective input by campus faculty and staff, Board staff, and an ad hoc committee of the Board. During this first year of the planning process, a significant degree of time and effort was directed toward updating institutional role and scope statements, as well as developing the planning assumptions, timetable, structure, and elements. It is anticipated that the System will be in a position to complete and implement the plan in 1979.

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## ACCREDITATION

Listed below are the national and regional associations, recognized by the Council on Postsecondary Accreditation, by which the System institutions and their various programs are accredited. An asterisk (*) indicates that initial accreditation or reaccreditation occurred during 1977-78.

Austin Peay State University

Southern Association of Colleges and Schools
National Association of Schools of Music
National Council for Accreditation of Teacher Education
National League of Nursing*

East Tennessee State University

Southern Association of Colleges and Schools
American Chemical Society
American Dental Association
American Medical Association
Council on Social Work Education
Liaison Committee on Graduate Medical Education, American Medical Association, and Association of American Medical Colleges
Liaison Committee on Medical Education, American Medical Association, and Association of American Medical Colleges*
National Council for Accreditation of Teacher Education
National Environmental Health Association*
National League for Nursing
National Association for Industrial Technology

Memphis State University

Southern Association of Colleges and Schools
American Assembly of Collegiate Schools of Business
American Bar Association*
American Chemical Society
American Council on Education for Journalism
American Dietetics Association
American Medical Association
American Psychological Association*
American Speech and Hearing Association
Council on Social Work Education
Engineers' Council for Professional Development*
National Association of Schools of Art
National Association of Schools of Music
National Council for Accreditation of Teacher Education
National League for Nursing

Middle Tennessee State University

Southern Association of Colleges and Schools
American Assembly of Collegiate Schools of Business
American Chemical Society
National Association of Schools of Music
National Council for Accreditation of Teacher Education
National League for Nursing

Tennessee State University

Southern Association of Colleges and Schools
American Dental Association
American Home Economics Association
Council on Social Work Education*
Engineers' Council for Professional Development
National Association of Schools of Music*
National Council for Accreditation of Teacher Education
National League for Nursing

Tennessee Technological University

Southern Association of Colleges and Schools
American Assembly of Collegiate Schools of Business*
American Chemical Society
Engineers' Council for Professional Development
National Association of Schools of Music
National Council for Accreditation of Teacher Education

Chattanooga State Technical Community College

Southern Association of Colleges and Schools
American Dental Association
American Medical Association
Engineers' Council for Professional Development

Cleveland State Community College

Southern Association of Colleges and Schools
American Bar Association
American Dental Association
American Medical Association*
National League for Nursing

Columbia State Community College

Southern Association of Colleges and Schools
American Medical Association*
National League of Nursing

Dyersburg State Community College

Southern Association of Colleges and Schools

Jackson State Community College

Southern Association of Colleges and Schools
American Medical Association*
National Accrediting Agency for the Clinical Laboratory Sciences

Motlow State Community College

Southern Association of Colleges and Schools
National League of Nursing

Roane State Community College

Southern Association of Colleges and Schools
American Medical Association*

Shelby State Community College

Southern Association of Colleges and Schools
American Board of Certification for Orthotics and Prosthetics
American Dietetics Association
American Medical Association

Volunteer State Community College

Southern Association of Colleges and Schools
American Dental Association
American Medical Association*
National Accrediting Agency for the Clinical Laboratory Sciences

Walters State Community College

Southern Association of Colleges and Schools

Note

While only major association titles are shown, in many cases:

(a) program accreditation has been exercised through a council or committee of the association; and

(b) singular reference to an association's accreditation at an individual institution may represent the accreditation of more than one program.

## FALL 1977 DEGREE-CREDIT STUDENT HEADCOUNT AND FULL-TIME EQUATED ENROLLMENTS

| | Headcount | | | | FTE/HC Ratio |
|---|---|---|---|---|---|
| | Full-time | Part-time | Total | FTE | |
| Austin Peay State University | 3,218 | 1,632 | 4,850 | 3,788 | 78.1 |
| East Tennessee State University | 6,946 | 3,091 | 10,037 | 8,425 | 83.9 |
| Memphis State University | 12,018 | 9,257 | 21,275 | 15,829 | 74.4 |
| Middle Tennessee State University | 7,887 | 2,336 | 10,223 | 9,157 | 89.6 |
| Tennessee State University | 3,827 | 1,121 | 4,948 | 4,526 | 91.5 |
| Tennessee Technological University | 5,475 | 1,795 | 7,270 | 6,420 | 88.3 |
| Total Universities | 39,371 | 19,232 | 58,603 | 48,145 | 82.2 |
| Chattanooga State Technical Community College | 1,554 | 2,243 | 3,797 | 2,411 | 63.5 |
| Cleveland State Community College | 1,238 | 2,025 | 3,263 | 1,910 | 58.5 |
| Columbia State Community College | 787 | 1,111 | 1,898 | 1,165 | 61.4 |
| Dyersburg State Community College | 508 | 546 | 1,054 | 665 | 63.1 |
| Jackson State Community College | 1,046 | 1,229 | 2,275 | 1,437 | 63.2 |
| Motlow State Community College | 700 | 866 | 1,566 | 973 | 62.1 |
| Roane State Community College | 1,102 | 1,705 | 2,807 | 1,661 | 59.2 |
| Shelby State Community College | 2,699 | 1,958 | 4,657 | 3,135 | 67.3 |
| Volunteer State Community College | 1,088 | 1,629 | 2,717 | 1,657 | 61.0 |
| Walters State Community College | 1,238 | 2,143 | 3,381 | 1,794 | 53.1 |
| Total Community Colleges | 11,960 | 15,455 | 27,415 | 16,808 | 61.3 |
| Total System | 51,331 | 34,687 | 86,018 | 64,953 | 75.5 |

Source: Fall 1977 Student Information System

# DEGREE-CREDIT STUDENT HEADCOUNT
# BY LEVEL
# FALL 1977

| | Freshmen | Sophomore | Junior | Senior | Masters & Spec. in Education | Doctoral | Professional | Special* | Total |
|---|---|---|---|---|---|---|---|---|---|
| Austin Peay State University | 1,861 | 1,065 | 697 | 566 | 557 | -0- | -0- | 104 | 4,850 |
| East Tennessee State University | 3,358 | 1,790 | 1,652 | 1,633 | 835 | 23 | -0- | 746 | 10,037 |
| Memphis State University | 4,397 | 3,561 | 3,082 | 4,086 | 2,677 | 277 | 545 | 2,650 | 21,275 |
| Middle Tennessee State University | 3,180 | 1,857 | 1,541 | 2,106 | 849 | 40 | -0- | 650 | 10,223 |
| Tennessee State University | 2,002 | 874 | 564 | 603 | 103 | -0- | -0- | 802 | 4,948 |
| Tennessee Technological University | 2,383 | 1,347 | 1,075 | 1,190 | 765 | 12 | -0- | 498 | 7,270 |
| Total Universities | 17,181 | 10,494 | 8,611 | 10,184 | 5,786 | 352 | 545 | 5,450 | 58,603 |
| Chattanooga State Technical Community College | 3,160 | 600 | -0- | -0- | -0- | -0- | -0- | 37 | 3,797 |
| Cleveland State Community College | 2,033 | 592 | -0- | -0- | -0- | -0- | -0- | 638 | 3,263 |
| Columbia State Community College | 1,296 | 478 | -0- | -0- | -0- | -0- | -0- | 124 | 1,898 |
| Dyersburg State Community College | 680 | 273 | -0- | -0- | -0- | -0- | -0- | 101 | 1,054 |
| Jackson State Community College | 1,728 | 547 | -0- | -0- | -0- | -0- | -0- | -0- | 2,275 |
| Motlow State Community College | 752 | 345 | -0- | -0- | -0- | -0- | -0- | 469 | 1,566 |
| Roane State Community College | 1,764 | 748 | -0- | -0- | -0- | -0- | -0- | 295 | 2,807 |
| Shelby State Community College | 3,204 | 852 | -0- | -0- | -0- | -0- | -0- | 601 | 4,657 |
| Volunteer State Community College | 2,171 | 523 | -0- | -0- | -0- | -0- | -0- | 23 | 2,717 |
| Walters State Community College | 2,678 | 703 | -0- | -0- | -0- | -0- | -0- | -0- | 3,381 |
| Total Community Colleges | 19,466 | 5,661 | -0- | -0- | -0- | -0- | -0- | 2,288 | 27,415 |
| Total System | 36,647 | 16,155 | 8,611 | 10,184 | 5,786 | 352 | 545 | 7,738 | 86,018 |

*Includes Graduate and Undergraduate Special

Source: Fall 1977 Student Information System

# DEGREE-CREDIT STUDENT HEADCOUNT BY AGE PARAMETER FALL 1977

| | Age Less Than 25 | Percent of Total | Age 25-34 | Percent of Total | Age Over 34 | Percent of Total | Age Not Given | Percent of Total | Average Age | Total Headcount |
|---|---|---|---|---|---|---|---|---|---|---|
| Austin Peay State University | 3,034 | 62.6 | 1,212 | 25.0 | 603 | 12.4 | 1 | -- | 25.7 | 4,850 |
| East Tennessee State University | 6,478 | 64.6 | 2,622 | 26.1 | 920 | 9.1 | 17 | .2 | 25.0 | 10,037 |
| Memphis State University | 11,707 | 55.0 | 7,223 | 34.0 | 2,345 | 11.0 | -- | -- | 26.1 | 21,275 |
| Middle Tennessee State University | 7,579 | 74.2 | 2,018 | 19.7 | 626 | 6.1 | -- | -- | 23.8 | 10,223 |
| Tennessee State University | 3,430 | 69.4 | 1,100 | 22.2 | 418 | 8.4 | -- | -- | 24.4 | 4,948 |
| Tennessee Technological University | 5,423 | 74.6 | 1,310 | 18.0 | 537 | 7.4 | -- | -- | 23.9 | 7,270 |
| Total Universities | 37,651 | 64.3 | 15,485 | 26.4 | 5,449 | 9.3 | 18 | -- | 25.0 | 58,603 |
| Chattanooga State Technical Community College | 1,872 | 49.3 | 1,261 | 33.2 | 664 | 17.5 | -- | -- | 27.4 | 3,797 |
| Cleveland State Community College | 1,640 | 50.3 | 915 | 28.0 | 633 | 19.4 | 75 | 2.3 | 27.8 | 3,263 |
| Columbia State Community College | 1,101 | 58.0 | 447 | 23.6 | 350 | 18.4 | -- | -- | 26.6 | 1,898 |
| Dyersburg State Community College | 536 | 50.9 | 328 | 31.1 | 186 | 17.6 | 4 | .4 | 28.4 | 1,054 |
| Jackson State Community College | 1,279 | 56.2 | 623 | 27.4 | 373 | 16.4 | -- | -- | 26.4 | 2,275 |
| Motlow State Community College | 832 | 53.1 | 394 | 25.2 | 335 | 21.4 | 5 | .3 | 27.8 | 1,566 |
| Roane State Community College | 1,336 | 47.6 | 886 | 31.6 | 585 | 20.8 | -- | -- | 28.2 | 2,807 |
| Shelby State Community College | 2,633 | 56.5 | 1,498 | 32.2 | 494 | 10.6 | 32 | .7 | 25.6 | 4,657 |
| Volunteer State Community College | 1,309 | 48.2 | 745 | 27.4 | 663 | 24.4 | -- | -- | 28.6 | 2,717 |
| Walters State Community College | 1,430 | 42.3 | 1,063 | 31.5 | 755 | 22.3 | 133 | 3.9 | 28.6 | 3,381 |
| Total Community Colleges | 13,968 | 51.0 | 8,160 | 29.8 | 5,038 | 18.3 | 249 | .9 | 27.4 | 27,415 |
| Total | 51,619 | 60.0 | 23,645 | 27.5 | 10,487 | 12.2 | 267 | .3 | 25.8 | 86,018 |

Source: Fall 1977 Student Information System

# DEGREE-CREDIT STUDENT HEADCOUNT
# BY COUNTY - RESIDENCE
# FALL 1977

| County | APSU | ETSU | MSU | MTSU | TSU | TTU | Total Univ. | CSTCC | CICC | CoCC | DCC | JCC | HCC | RCC | SCC | VCC | WCC | Total Comm. Coll. | TOTAL SYSTEM |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Anderson | 4 | 105 | 11 | 70 | 10 | 178 | 378 | 1 | 8 | 1 | 0 | 0 | 0 | 716 | 0 | 0 | 13 | 739 | 1,117 |
| Bedford | 5 | 0 | 6 | 269 | 11 | 33 | 324 | 0 | 0 | 6 | 0 | 5 | 201 | 0 | 0 | 0 | 0 | 212 | 536 |
| Benton | 5 | 0 | 5 | 15 | 0 | 3 | 28 | 1 | 1 | 0 | 0 | 81 | 0 | 0 | 0 | 0 | 0 | 83 | 111 |
| Bledsoe | 0 | 0 | 0 | 1 | 0 | 89 | 90 | 9 | 10 | 0 | 0 | 0 | 0 | 4 | 0 | 0 | 1 | 24 | 114 |
| Blount | 1 | 109 | 5 | 24 | 5 | 57 | 201 | 2 | 10 | 1 | 0 | 0 | 0 | 25 | 0 | 1 | 82 | 121 | 322 |
| Bradley | 1 | 34 | 9 | 65 | 3 | 64 | 176 | 39 | 1,514 | 10 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1,564 | 1,740 |
| Campbell | 1 | 15 | 0 | 6 | 0 | 31 | 53 | 0 | 0 | 0 | 0 | 0 | 0 | 106 | 0 | 0 | 5 | 111 | 164 |
| Cannon | 2 | 0 | 0 | 144 | 0 | 7 | 153 | 0 | 1 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 3 | 156 |
| Carroll | 10 | 3 | 27 | 10 | 13 | 4 | 67 | 0 | 0 | 0 | 1 | 83 | 3 | 0 | 0 | 0 | 0 | 87 | 154 |
| Carter | 2 | 752 | 3 | 1 | 1 | 5 | 764 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12 | 12 | 776 |
| Cheatham | 99 | 3 | 0 | 43 | 11 | 16 | 172 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9 | 0 | 9 | 181 |
| Chester | 1 | 2 | 41 | 8 | 3 | 1 | 56 | 0 | 1 | 0 | 0 | 55 | 0 | 0 | 0 | 0 | 0 | 56 | 112 |
| Claiborne | 0 | 29 | 0 | 0 | 0 | 10 | 39 | 0 | 11 | 0 | 0 | 0 | 0 | 7 | 0 | 0 | 122 | 140 | 179 |
| Clay | 0 | 1 | 0 | 17 | 0 | 84 | 102 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 2 | 4 | 106 |
| Cocke | 2 | 87 | 2 | 0 | 4 | 13 | 108 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 349 | 349 | 457 |
| Coffee | 8 | 9 | 19 | 467 | 7 | 110 | 620 | 4 | 1 | 6 | 0 | 0 | 695 | 0 | 0 | 2 | 0 | 708 | 1,328 |
| Crockett | 1 | 0 | 27 | 4 | 5 | 2 | 39 | 0 | 1 | 1 | 44 | 78 | 0 | 0 | 0 | 0 | 0 | 124 | 163 |
| Cumberland | 1 | 6 | 1 | 27 | 0 | 314 | 349 | 0 | 20 | 0 | 0 | 2 | 0 | 64 | 0 | 0 | 1 | 87 | 436 |
| Davidson | 234 | 45 | 227 | 2,241 | 2,202 | 674 | 5,623 | 3 | 8 | 41 | 0 | 1 | 7 | 1 | 0 | 759 | 1 | 821 | 6,444 |
| Decatur | 2 | 2 | 11 | 0 | 3 | 4 | 22 | 1 | 0 | 1 | 0 | 46 | 0 | 0 | 0 | 0 | 0 | 48 | 70 |
| DeKalb | 0 | 1 | 1 | 82 | 0 | 72 | 156 | 1 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 2 | 0 | 5 | 161 |
| Dickson | 190 | 4 | 5 | 42 | 9 | 37 | 287 | 0 | 0 | 5 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 6 | 293 |
| Dyer | 7 | 5 | 43 | 13 | 2 | 5 | 75 | 0 | 0 | 0 | 526 | 5 | 0 | 0 | 0 | 0 | 0 | 531 | 606 |
| Fayette | 10 | 2 | 76 | 5 | 51 | 0 | 144 | 1 | 0 | 0 | 1 | 4 | 0 | 0 | 17 | 0 | 2 | 25 | 169 |
| Fentress | 6 | 0 | 1 | 8 | 0 | 180 | 195 | 0 | 0 | 0 | 0 | 0 | 1 | 46 | 0 | 0 | 0 | 47 | 242 |
| Franklin | 1 | 2 | 5 | 211 | 8 | 60 | 287 | 3 | 2 | 3 | 0 | 0 | 309 | 0 | 0 | 0 | 0 | 317 | 604 |
| Gibson | 4 | 1 | 80 | 29 | 33 | 10 | 157 | 0 | 0 | 0 | 65 | 340 | 0 | 0 | 0 | 0 | 0 | 405 | 562 |
| Giles | 3 | 1 | 8 | 98 | 6 | 4 | 120 | 0 | 0 | 78 | 0 | 0 | 7 | 0 | 0 | 0 | 0 | 85 | 205 |
| Grainger | 1 | 16 | 1 | 1 | 0 | 4 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 135 | 136 | 159 |
| Greene | 0 | 601 | 4 | 4 | 0 | 16 | 625 | 0 | 1 | 11 | 0 | 0 | 0 | 2 | 0 | 0 | 225 | 239 | 864 |
| Grundy | 1 | 1 | 1 | 43 | 0 | 44 | 90 | 5 | 0 | 0 | 0 | 0 | 26 | 1 | 0 | 0 | 0 | 32 | 122 |
| Hamblen | 2 | 168 | 1 | 3 | 1 | 32 | 207 | 1 | 2 | 6 | 0 | 0 | 0 | 2 | 0 | 0 | 1,092 | 1,103 | 1,310 |

| County | APSU | ETSU | MSU | MTSU | TSU | TTU | Total Univ. | CSTCC | CICC | CoCC | DCC | JCC | MCC | RCC | SCC | VCC | WCC | Total Comm. Coll. | TOTAL SYSTEM |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Hamilton | 20 | 85 | 69 | 416 | 86 | 160 | 836 | 3,360 | 552 | 10 | 1 | 0 | 0 | 2 | 0 | 0 | 1 | 3,926 | 4,762 |
| Hancock | 0 | 10 | 2 | 0 | 1 | 0 | 13 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 70 | 71 | 84 |
| Hardeman | 2 | 2 | 68 | 3 | 44 | 5 | 124 | 0 | 0 | 0 | 0 | 112 | 0 | 0 | 0 | 0 | 0 | 112 | 236 |
| Hardin | 5 | 6 | 25 | 20 | 5 | 3 | 64 | 1 | 3 | 9 | 0 | 29 | 0 | 0 | 1 | 0 | 0 | 43 | 107 |
| Hawkins | 0 | 365 | 2 | 4 | 0 | 14 | 385 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 263 | 263 | 648 |
| Haywood | 0 | 0 | 60 | 2 | 48 | 11 | 121 | 0 | 0 | 0 | 7 | 76 | 0 | 0 | 1 | 1 | 0 | 85 | 206 |
| Henderson | 7 | 0 | 30 | 19 | 3 | 5 | 64 | 0 | 1 | 0 | 2 | 141 | 0 | 0 | 0 | 0 | 0 | 144 | 208 |
| Henry | 16 | 3 | 17 | 3 | 1 | 3 | 43 | 1 | 0 | 0 | 1 | 18 | 3 | 0 | 0 | 0 | 0 | 23 | 66 |
| Hickman | 28 | 2 | 2 | 47 | 7 | 16 | 102 | 0 | 0 | 92 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 92 | 194 |
| Houston | 65 | 2 | 2 | 0 | 0 | 4 | 73 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 75 |
| Humphreys | 100 | 1 | 13 | 23 | 2 | 29 | 168 | 0 | 0 | 4 | 0 | 11 | 0 | 0 | 0 | 0 | 0 | 15 | 183 |
| Jackson | 1 | 2 | 1 | 8 | 0 | 119 | 131 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 132 |
| Jefferson | 5 | 54 | 2 | 3 | 0 | 16 | 80 | 0 | 1 | 3 | 0 | 0 | 0 | 3 | 0 | 0 | 348 | 355 | 435 |
| Johnson | 0 | 101 | 0 | 0 | 0 | 3 | 104 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 2 | 106 |
| Knox | 9 | 305 | 41 | 60 | 24 | 182 | 621 | 3 | 23 | 4 | 0 | 0 | 1 | 386 | 0 | 0 | 323 | 740 | 1,361 |
| Lake | 1 | 1 | 5 | 2 | 1 | 3 | 13 | 0 | 0 | 0 | 59 | 0 | 0 | 0 | 0 | 0 | 0 | 59 | 72 |
| Lauderdale | 2 | 0 | 59 | 2 | 26 | 6 | 95 | 0 | 0 | 0 | 208 | 4 | 0 | 0 | 0 | 0 | 2 | 214 | 309 |
| Lawrence | 6 | 2 | 10 | 123 | 0 | 17 | 158 | 0 | 0 | 362 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 364 | 522 |
| Lewis | 11 | 0 | 3 | 22 | 0 | 3 | 39 | 0 | 1 | 74 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75 | 114 |
| Lincoln | 10 | 1 | 13 | 235 | 7 | 33 | 299 | 2 | 1 | 8 | 0 | 0 | 149 | 1 | 0 | 0 | 0 | 161 | 460 |
| Loudon | 0 | 46 | 1 | 25 | 0 | 61 | 133 | 0 | 11 | 0 | 0 | 0 | 0 | 161 | 0 | 0 | 3 | 175 | 308 |
| McMinn | 1 | 44 | 3 | 21 | 2 | 63 | 134 | 5 | 532 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 542 | 676 |
| McNairy | 4 | 0 | 24 | 5 | 5 | 2 | 40 | 0 | 0 | 20 | 2 | 153 | 0 | 0 | 0 | 0 | 0 | 175 | 215 |
| Macon | 1 | 0 | 2 | 28 | 1 | 103 | 135 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 92 | 0 | 92 | 227 |
| Madison | 6 | 2 | 302 | 84 | 57 | 24 | 475 | 0 | 1 | 1 | 4 | 976 | 0 | 0 | 0 | 0 | 0 | 982 | 1,457 |
| Marion | 12 | 3 | 1 | 62 | 2 | 22 | 102 | 73 | 2 | 1 | 0 | 0 | 4 | 0 | 0 | 0 | 1 | 81 | 183 |
| Marshall | 9 | 3 | 5 | 130 | 5 | 21 | 173 | 0 | 1 | 125 | 0 | 0 | 16 | 0 | 0 | 0 | 0 | 142 | 315 |
| Maury | 16 | 3 | 51 | 333 | 25 | 51 | 479 | 1 | 0 | 747 | 1 | 1 | 1 | 0 | 0 | 1 | 0 | 752 | 1,231 |
| Meigs | 0 | 3 | 0 | 1 | 0 | 6 | 10 | 4 | 81 | 0 | 0 | 0 | 0 | 6 | 0 | 0 | 0 | 91 | 101 |
| Monroe | 8 | 23 | 5 | 10 | 4 | 23 | 73 | 0 | 70 | 0 | 0 | 0 | 0 | 4 | 0 | 0 | 1 | 75 | 148 |
| Montgomery | 2,185 | 4 | 19 | 66 | 25 | 26 | 2,325 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 2 | 2,327 |
| Moore | 1 | 1 | 0 | 10 | 1 | 8 | 21 | 0 | 0 | 0 | 0 | 0 | 56 | 0 | 0 | 0 | 0 | 56 | 77 |
| Morgan | 0 | 2 | 0 | 2 | 0 | 65 | 69 | 0 | 0 | 1 | 0 | 0 | 0 | 172 | 0 | 0 | 13 | 186 | 255 |
| Obion | 1 | 0 | 13 | 7 | 1 | 9 | 31 | 0 | 0 | 1 | 24 | 17 | 0 | 0 | 0 | 0 | 0 | 42 | 73 |
| Overton | 0 | 3 | 1 | 6 | 0 | 247 | 257 | 0 | 5 | 0 | 0 | 0 | 0 | 2 | 0 | 1 | 0 | 8 | 265 |
| Perry | 30 | 0 | 1 | 19 | 0 | 4 | 54 | 0 | 0 | 38 | 0 | 4 | 0 | 0 | 0 | 1 | 0 | 43 | 97 |
| Pickett | 0 | 0 | 0 | 0 | 1 | 64 | 65 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 3 | 68 |
| Polk | 0 | 9 | 0 | 6 | 0 | 9 | 24 | 16 | 201 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 218 | 242 |
| Putnam | 2 | 7 | 6 | 22 | 2 | 1,193 | 1,232 | 1 | 0 | 0 | 0 | 0 | 0 | 4 | 0 | 1 | 1 | 7 | 1,239 |
| Rhea | 1 | 6 | 1 | 39 | 1 | 56 | 104 | 32 | 36 | 0 | 0 | 0 | 0 | 77 | 0 | 0 | 0 | 145 | 249 |

| County | APSU | ETSU | MSU | MTSU | TSU | TTU | Total Univ. | CSTCC | CLCC | CoCC | DCC | JCC | MCC | RCC | SCC | VCC | WCC | Total Comm. Coll. | TOTAL SYSTEM |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Roane | 3 | 60 | 6 | 47 | 0 | 184 | 300 | 5 | 2 | 0 | 0 | 0 | 0 | 968 | 0 | 0 | 2 | 977 | 1,277 |
| Robertson | 134 | 1 | 3 | 67 | 28 | 26 | 259 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 1 | 97 | 0 | 100 | 359 |
| Rutherford | 6 | 5 | 16 | 2,343 | 11 | 33 | 2,414 | 1 | 1 | 6 | 0 | 0 | 4 | 0 | 0 | 10 | 0 | 22 | 2,436 |
| Scott | 0 | 11 | 2 | 11 | 0 | 68 | 92 | 0 | 1 | 0 | 0 | 0 | 0 | 24 | 0 | 0 | 5 | 30 | 122 |
| Sequatchie | 0 | 1 | 1 | 11 | 0 | 30 | 43 | 16 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 18 | 61 |
| Sevier | 0 | 77 | 2 | 13 | 0 | 38 | 130 | 0 | 0 | 0 | 0 | 0 | 0 | 6 | 0 | 0 | 162 | 168 | 298 |
| Shelby | 35 | 16 | 18,143 | 93 | 288 | 61 | 18,636 | 1 | 0 | 3 | 19 | 20 | 0 | 0 | 4,376 | 3 | 3 | 4,425 | 23,061 |
| Smith | 1 | 0 | 0 | 36 | 1 | 91 | 129 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33 | 0 | 33 | 162 |
| Stewart | 112 | 0 | 0 | 5 | 0 | 0 | 117 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 117 |
| Sullivan | 0 | 2,830 | 17 | 24 | 5 | 161 | 3,037 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 21 | 26 | 3,063 |
| Sumner | 43 | 8 | 24 | 185 | 36 | 98 | 394 | 0 | 0 | 4 | 0 | 0 | 1 | 0 | 0 | 1,452 | 0 | 1,457 | 1,851 |
| Tipton | 1 | 0 | 102 | 4 | 43 | 2 | 152 | 2 | 0 | 1 | 60 | 2 | 0 | 0 | 10 | 0 | 0 | 75 | 227 |
| Trousdale | 4 | 5 | 1 | 10 | 2 | 23 | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 44 | 0 | 44 | 89 |
| Unicoi | 1 | 317 | 1 | 0 | 0 | 16 | 335 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 336 |
| Union | 0 | 12 | 0 | 0 | 0 | 2 | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 65 | 68 | 82 |
| Vanburen | 0 | 3 | 0 | 2 | 0 | 35 | 40 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 2 | 42 |
| Warren | 1 | 2 | 3 | 199 | 7 | 256 | 468 | 2 | 0 | 3 | 0 | 0 | 61 | 0 | 0 | 2 | 0 | 68 | 536 |
| Washington | 3 | 2,279 | 9 | 11 | 4 | 24 | 2,330 | 3 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 30 | 35 | 2,365 |
| Wayne | 2 | 5 | 9 | 18 | 0 | 4 | 38 | 0 | 0 | 80 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 80 | 118 |
| Weakley | 0 | 2 | 8 | 3 | 0 | 3 | 16 | 0 | 0 | 1 | 3 | 6 | 0 | 0 | 0 | 0 | 0 | 10 | 26 |
| White | 1 | 3 | 0 | 33 | 3 | 333 | 373 | 0 | 6 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 | 380 |
| Williamson | 6 | 3 | 10 | 371 | 48 | 66 | 504 | 1 | 0 | 89 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 91 | 595 |
| Wilson | 15 | 4 | 4 | 325 | 44 | 88 | 480 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 182 | 0 | 185 | 665 |
| Out-of-State and Foreign | 1,313 | 1,288 | 1,435 | 593 | 1,652 | 776 | 7,057 | 194 | 137 | 29 | 25 | 1 | 14 | 0 | 250 | 16 | 21 | 687 | 7,744 |
| Invalid Address and Other | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 2 | 0 | 7 | 0 | 0 | 0 | 9 | 10 |
| TOTAL | 4,850 | 10,037 | 21,275 | 10,223 | 4,948 | 7,270 | 58,603 | 3,797 | 3,263 | 1,898 | 1,054 | 2,275 | 1,566 | 2,807 | 4,657 | 2,717 | 3,381 | 27,415 | 86,018 |

Source: Fall 1977 Student Information System Report

# DEGREES AND CERTIFICATES AWARDED, 1977-78

## AUSTIN PEAY STATE UNIVERSITY

| | |
|---|---|
| Associate of Science | 42 |
| Bachelor of Arts | 13 |
| Bachelor of Fine Arts | 11 |
| Bachelor of Science in Education | 61 |
| Bachelor of Science | 395 |
| Master of Arts in Education | 106 |
| Master of Arts | 20 |
| Master of Music Education | 1 |
| Master of Science | 4 |
| Specialist in Education | 4 |
| Total | 657 |

## EAST TENNESSEE STATE UNIVERSITY

| | |
|---|---|
| Associate of Science in Dental Hygiene | 24 |
| Associate of Science in Nursing | 67 |
| Associate of Science | 43 |
| Bachelor of Arts | 13 |
| Bachelor of Business Administration | 52 |
| Bachelor of Fine Arts | 11 |
| Bachelor of Science in Environmental Health | 39 |
| Bachelor of Science in Medical Technology | 5 |
| Bachelor of Science in Music Education | 12 |
| Bachelor of Science in Nursing | 88 |
| Bachelor of Science | 872 |
| Bachelor of Social Welfare | 89 |
| Master of Arts in Teaching | 14 |
| Master of Arts | 174 |
| Master of Business Administration | 24 |
| Master of City Management | 7 |
| Master of Fine Arts | 9 |
| Master of Science in Environmental Health | 25 |
| Master of Science | 23 |
| Specialist in Education | 10 |
| Doctor of Education | 5 |
| Total | 1,606 |

## MEMPHIS STATE UNIVERSITY

| | |
|---|---|
| Certificate | 1 |
| Associate of Science | 117 |
| Bachelor of Arts | 432 |
| Bachelor of Business Administration | 518 |
| Bachelor of Fine Arts | 59 |
| Bachelor of Library Science | 1 |
| Bachelor of Music Education | 15 |
| Bachelor of Music | 5 |
| Bachelor of Professional Studies | 27 |
| Bachelor of Science in Chemistry | 6 |
| Bachelor of Science in Civil Engineering | 36 |

| | |
|---|---|
| Bachelor of Science in Education | 373 |
| Bachelor of Science in Electrical Engineering | 41 |
| Bachelor of Science in Engineering Technology | 81 |
| Bachelor of Science in Geology | 6 |
| Bachelor of Science in Home Economics | 39 |
| Bachelor of Science in Mechanical Engineering | 27 |
| Bachelor of Science in Medical Technology | 5 |
| Bachelor of Science in Technology | 3 |
| Bachelor of Science | 151 |
| Master of Arts in Teaching | 26 |
| Master of Arts | 116 |
| Master of Business Administration | 61 |
| Master of City and Regional Planning | 1 |
| Master of Education | 477 |
| Master of Fine Arts | 13 |
| Master of Music | 11 |
| Master of Public Administration | 13 |
| Master of Science | 218 |
| Specialist in Education | 2 |
| Doctor of Education | 23 |
| Juris Doctor | 149 |
| Doctor of Philosophy | 12 |
| Total | 3,065 |

MIDDLE TENNESSEE STATE UNIVERSITY

| | |
|---|---|
| Associate of Arts | 59 |
| Bachelor of Arts | 36 |
| Bachelor of Business Administration | 198 |
| Bachelor of Fine Arts | 14 |
| Bachelor of Music | 20 |
| Bachelor of Science | 1,118 |
| Master of Arts in Teaching | 34 |
| Master of Arts | 96 |
| Master of Business Administration | 27 |
| Master of Business Education | 8 |
| Master of Criminal Justice | 2 |
| Master of Education | 242 |
| Master of Public Administration | 23 |
| Master of Science in Teaching | 16 |
| Master of Science | 18 |
| Master of Vocational-Technical Education | 1 |
| Specialist in Education | 36 |
| Doctor of Arts | 10 |
| Total | 1,958 |

TENNESSEE STATE UNIVERSITY

| | |
|---|---|
| Certificate | 6 |
| Associate of Science | 27 |
| Bachelor of Arts | 5 |
| Bachelor of Science | 501 |
| Master of Arts in Education | 79 |
| Master of Arts | 2 |
| Master of Criminal Justice | 2 |

| | |
|---|---|
| Master of Education | 48 |
| Master of Public Administration | 12 |
| Master of Science | 72 |
| Specialist in Education | 8 |
| Total | 762 |

TENNESSEE TECHNOLOGICAL UNIVERSITY

| | |
|---|---|
| Associate of Arts | 4 |
| Bachelor of Arts | 12 |
| Bachelor of Science in Agriculture | 53 |
| Bachelor of Science in Business Administration | 164 |
| Bachelor of Science in Civil Engineering | 35 |
| Bachelor of Science in Chemical Engineering | 14 |
| Bachelor of Science in Education | 215 |
| Bachelor of Science in Electrical Engineering | 36 |
| Bachelor of Science in Engineering Science | 7 |
| Bachelor of Science in Home Economics | 31 |
| Bachelor of Science in Industrial Engineering | 11 |
| Bachelor of Science in Industrial Technology | 40 |
| Bachelor of Science in Mechanical Engineering | 44 |
| Bachelor of Science | 238 |
| Master of Arts | 141 |
| Master of Business Administration | 7 |
| Master of Civil Engineering | 3 |
| Master of Engineering | 10 |
| Master of Mechanical Engineering | 3 |
| Master of Science | 41 |
| Specialist in Education | 13 |
| Doctor of Philosophy | 1 |
| Total | 1,123 |

CHATTANOOGA STATE TECHNICAL COMMUNITY COLLEGE

| | |
|---|---|
| Certificate | 52 |
| Associate of Arts | 10 |
| Associate of General Education | 10 |
| Associate of Science | 181 |
| Total | 253 |

CLEVELAND STATE COMMUNITY COLLEGE

| | |
|---|---|
| Certificate | 11 |
| Associate of Applied Science | 191 |
| Associate of Arts | 16 |
| Associate of Science | 154 |
| Total | 372 |

COLUMBIA STATE COMMUNITY COLLEGE

| | |
|---|---|
| Certificate | 4 |
| Associate of Science | 199 |
| Total | 203 |

DYERSBURG STATE COMMUNITY COLLEGE

| | |
|---|---|
| Associate of Science | 79 |
| Total | 79 |

JACKSON STATE COMMUNITY COLLEGE

| | |
|---|---|
| Associate of Arts | 9 |
| Associate of Science | 264 |
| Total | 273 |

MOTLOW STATE COMMUNITY COLLEGE

| | |
|---|---|
| Certificate | 2 |
| Associate of Arts | 5 |
| Associate of Science | 154 |
| Total | 161 |

ROANE STATE COMMUNITY COLLEGE

| | |
|---|---|
| Certificate | 2 |
| Associate of Arts | 6 |
| Associate of Science | 177 |
| Total | 185 |

SHELBY STATE COMMUNITY COLLEGE

| | |
|---|---|
| Certificate | 4 |
| Associate of Applied Science | 162 |
| Associate of Arts | 6 |
| Associate of Liberal Arts | 3 |
| Associate of Science in Education | 1 |
| Associate of Science | 58 |
| Total | 234 |

VOLUNTEER STATE COMMUNITY COLLEGE

| | |
|---|---|
| Certificate | 27 |
| Associate of Arts | 37 |
| Associate of Science | 169 |
| Total | 233 |

WALTERS STATE COMMUNITY COLLEGE

| | |
|---|---|
| Certificate | 8 |
| Associate of Arts | 1 |
| Associate of Science | 276 |
| Total | 285 |

Source: 1977-78 Academic Inventory

## FULL-TIME FACULTY IN INSTRUCTION
## BY RANK - BY DEGREE
## 1977-78

| | Doctorate | Masters + 90 Hours | Masters + 45 Hours | Masters and Other | Total |
|---|---|---|---|---|---|
| **Austin Peay State University** | | | | | |
| Professor | 40 | 0 | 0 | 3 | 43 |
| Associate Professor | 31 | 2 | 6 | 7 | 46 |
| Assistant Professor | 23 | 5 | 4 | 16 | 48 |
| Instructor | 2 | 0 | 0 | 16 | 18 |
| Total | 96 | 7 | 10 | 42 | 155 |
| **East Tennessee State University** | | | | | |
| Professor | 84 | 2 | 1 | 5 | 92 |
| Associate Professor | 68 | 13 | 17 | 10 | 108 |
| Assistant Professor | 51 | 16 | 15 | 36 | 118 |
| Instructor | 2 | 1 | 5 | 50 | 58 |
| Total | 205 | 32 | 38 | 101 | 376 |
| **Memphis State University** | | | | | |
| Professor | 141 | 1 | 2 | 21 | 165 |
| Associate Professor | 148 | 3 | 2 | 15 | 168 |
| Assistant Professor | 116 | 6 | 12 | 92 | 226 |
| Instructor | 2 | 5 | 9 | 54 | 70 |
| Total | 407 | 15 | 25 | 182 | 629 |
| **Middle Tennessee State University** | | | | | |
| Professor | 95 | 0 | 2 | 2 | 99 |
| Associate Professor | 99 | 4 | 15 | 9 | 127 |
| Assistant Professor | 47 | 10 | 18 | 31 | 106 |
| Instructor | 1 | 2 | 1 | 29 | 33 |
| Total | 242 | 16 | 36 | 71 | 365 |
| **Tennessee State University** | | | | | |
| Professor | 16 | 0 | 1 | 1 | 18 |
| Associate Professor | 25 | 7 | 5 | 11 | 48 |
| Assistant Professor | 47 | 5 | 4 | 32 | 88 |
| Instructor | 6 | 1 | 0 | 48 | 55 |
| Total | 94 | 13 | 10 | 92 | 209 |

| | Doctorate | Masters + 90 Hours | Masters + 45 Hours | Masters and Other | Total |
|---|---|---|---|---|---|
| Tennessee Technological University | | | | | |
| Professor | 42 | 2 | 1 | 3 | 48 |
| Associate Professor | 76 | 6 | 3 | 12 | 97 |
| Assistant Professor | 39 | 9 | 4 | 34 | 86 |
| Instructor | 4 | 0 | 0 | 14 | 18 |
| Total | 161 | 17 | 8 | 63 | 249 |
| Chattanooga State Technical Community College | | | | | |
| Professor | 0 | 0 | 1 | 1 | 2 |
| Associate Professor | 2 | 0 | 4 | 10 | 16 |
| Assistant Professor | 1 | 0 | 1 | 11 | 13 |
| Instructor | 4 | 1 | 1 | 36 | 42 |
| Total | 7 | 1 | 7 | 58 | 73 |
| Cleveland State Community College | | | | | |
| Professor | 0 | 0 | 0 | 0 | 0 |
| Associate Professor | 6 | 2 | 4 | 10 | 22 |
| Assistant Professor | 3 | 1 | 1 | 17 | 22 |
| Instructor | 2 | 0 | 0 | 26 | 28 |
| Total | 11 | 3 | 5 | 53 | 72 |
| Columbia State Community College | | | | | |
| Professor | 1 | 0 | 0 | 0 | 1 |
| Associate Professor | 6 | 1 | 4 | 1 | 12 |
| Assistant Professor | 7 | 1 | 0 | 16 | 24 |
| Instructor | 0 | 0 | 0 | 16 | 16 |
| Total | 14 | 2 | 4 | 33 | 53 |
| Dyersburg State Community College | | | | | |
| Professor | 0 | 0 | 0 | 0 | 0 |
| Associate Professor | 0 | 0 | 0 | 0 | 0 |
| Assistant Professor | 5 | 2 | 2 | 10 | 19 |
| Instructor | 0 | 2 | 1 | 5 | 8 |
| Total | 5 | 4 | 3 | 15 | 27 |
| Jackson State Community College | | | | | |
| Professor | 0 | 0 | 0 | 0 | 0 |
| Associate Professor | 2 | 2 | 3 | 5 | 12 |
| Assistant Professor | 2 | 0 | 3 | 9 | 14 |
| Instructor | 0 | 5 | 0 | 22 | 27 |
| Total | 4 | 7 | 6 | 36 | 53 |

| | Doctorate | Masters + 90 Hours | Masters + 45 Hours | Masters and Other | Total |
|---|---|---|---|---|---|
| Motlow State Community College | | | | | |
| Professor | 1 | 0 | 0 | 0 | 1 |
| Associate Professor | 2 | 0 | 3 | 0 | 5 |
| Assistant Professor | 2 | 0 | 6 | 5 | 13 |
| Instructor | 0 | 0 | 1 | 20 | 21 |
| Total | 5 | 0 | 10 | 25 | 40 |
| Roane State Community College | | | | | |
| Professor | 0 | 0 | 0 | 0 | 0 |
| Associate Professor | 3 | 0 | 1 | 1 | 5 |
| Assistant Professor | 7 | 8 | 1 | 16 | 32 |
| Instructor | 0 | 2 | 3 | 16 | 21 |
| Total | 10 | 10 | 5 | 33 | 58 |
| Shelby State Community College | | | | | |
| Professor | 2 | 0 | 0 | 1 | 3 |
| Associate Professor | 2 | 1 | 3 | 2 | 8 |
| Assistant Professor | 5 | 2 | 9 | 38 | 54 |
| Instructor | 1 | 3 | 1 | 32 | 37 |
| Total | 10 | 6 | 13 | 73 | 102 |
| Volunteer State Community College | | | | | |
| Professor | 2 | 0 | 0 | 0 | 2 |
| Associate Professor | 6 | 2 | 2 | 2 | 12 |
| Assistant Professor | 7 | 4 | 3 | 19 | 33 |
| Instructor | 5 | 0 | 0 | 18 | 23 |
| Total | 20 | 6 | 5 | 39 | 70 |
| Walters State Community College | | | | | |
| Professor | 1 | 0 | 0 | 0 | 1 |
| Associate Professor | 6 | 0 | 2 | 2 | 10 |
| Assistant Professor | 3 | 6 | 4 | 22 | 35 |
| Instructor | 0 | 1 | 2 | 20 | 23 |
| Total | 10 | 7 | 8 | 44 | 69 |

| | Doctorate | Masters + 90 Hours | Masters + 45 Hours | Masters and Other | Total |
|---|---|---|---|---|---|
| Total Universities | | | | | |
| Professor | 418 | 5 | 7 | 35 | 465 |
| Associate Professor | 447 | 35 | 48 | 64 | 594 |
| Assistant Professor | 323 | 51 | 57 | 241 | 672 |
| Instructor | 17 | 9 | 15 | 211 | 252 |
| Total | 1,205 | 100 | 127 | 551 | 1,983 |
| Total Community Colleges | | | | | |
| Professor | 7 | 0 | 1 | 2 | 10 |
| Associate Professor | 35 | 8 | 26 | 33 | 102 |
| Assistant Professor | 42 | 24 | 30 | 163 | 259 |
| Instructor | 12 | 14 | 9 | 211 | 246 |
| Total | 96 | 46 | 66 | 409 | 617 |
| Total System | | | | | |
| Professor | 425 | 5 | 8 | 37 | 475 |
| Associate Professor | 482 | 43 | 74 | 97 | 696 |
| Assistant Professor | 365 | 75 | 87 | 404 | 931 |
| Instructor | 29 | 23 | 24 | 422 | 498 |
| Total | 1,301 | 146 | 193 | 960 | 2,600 |

Source: 1978-79 Institutional Budgets - Filled Positions in Instruction

## SUMMARY OF LIBRARY HOLDINGS, 1977-78

| | Bookstock Number of Volumes Added 1977-78 | Bookstock Number of Volumes Held 6-30-78 | Bookstock Number of Titles Added 1977-78 | Bookstock Number of Titles Held 6-30-78 | Microforms, All Types Added 1977-78 | Microforms, All Types Held 6-30-78 | Current Periodical Subscriptions 6-30-78 |
|---|---|---|---|---|---|---|---|
| Austin Peay State University | 18,002 | 196,770 | 16,825 | 157,416 | 22,285 | 126,155 | 1,665 |
| East Tennessee State University | 21,335 | 537,155 | 10,352 | 432,406 | 29,761 | 163,933 | 3,946 |
| Memphis State University | 27,254 | 730,995 | 18,250 | 522,139 | 137,151 | 1,262,290 | 5,074 |
| Middle Tennessee State University | 22,162 | 382,802 | 15,670 | 258,518 | 13,731 | 224,482 | 2,885 |
| Tennessee State University | 6,700 | 209,589 | 6,000 | 100,857 | 51,019 | 148,470 | 1,544 |
| Tennessee Technological University | 9,020 | 276,347 | 3,943 | 183,052 | 31,514 | 382,544 | 2,114 |
| Sub Total | 104,473 | 2,333,658 | 71,040 | 1,654,388 | 285,461 | 2,307,874 | 17,228 |
| Chattanooga State Technical Community College | 1,769 | 25,179 | 1,749 | 25,019 | -0- | 2,020 | 383 |
| Cleveland State Community College | 2,053 | 44,677 | 1,595 | 37,636 | 211 | 7,315 | 452 |
| Columbia State Community College | 1,402 | 42,285 | 1,234 | 38,132 | 80 | 1,593 | 133 |
| Dyersburg State Community College | 2,464 | 25,723 | 2,202 | 20,416 | 417 | 3,283 | 224 |
| Jackson State Community College | 2,579 | 45,825 | 2,179 | 37,482 | 3,106 | 4,166 | 364 |
| Motlow State Community College | 1,290 | 29,335 | 1,194 | 27,327 | 304 | 2,448 | 275 |
| Roane State Community College | 3,817 | 24,939 | 3,648 | 23,840 | 1,566 | 5,422 | 403 |
| Shelby State Community College | 7,389 | 52,380 | 7,000 | 50,000 | 548 | 3,415 | 418 |
| Volunteer State Community College | 1,809 | 29,403 | 1,643 | 25,698 | 1,679 | 6,575 | 258 |
| Walters State Community College | 2,248 | 35,636 | 2,109 | 32,199 | 355 | 1,563 | 370 |
| Sub Total | 26,820 | 355,382 | 24,553 | 317,749 | 8,266 | 37,800 | 3,280 |
| Total | 131,293 | 2,689,040 | 95,593 | 1,972,137 | 293,727 | 2,345,674 | 20,508 |

Source: 1977-78 Institutional Annual Reports

# CHANGES IN ACADEMIC UNITS
## Approved by the State Board of Regents, 1977-78

### New Degree Programs

Austin Peay State University

- BS in Management
- Master of Business Administration (MBA)
- BA and BS in Social Welfare

East Tennessee State University

- Doctor of Medicine (MD)

Memphis State University

- Bachelor of Science in Nursing (BSN)
- Doctor of Business Administration (DBA)

Middle Tennessee State University

- MS in Accounting/Information Systems
- One-year certificate in Health Care Administration

Tennessee State University

- MAEd and MEd in Reading Education
- Doctor of Education (EdD) (conditional approval)

Tennessee Technological University

- AS in Criminal Justice

Columbia State Community College

- AAS in Respiratory Therapy

Motlow State Community College

- AS in Nursing

Roane State Community College

- AS in Medical Laboratory Technology
- AS in Respiratory Therapy Technology
- AS in Mini/Microcomputer Service Technology

Shelby State Community College

- AS in Nursing
- One-year certificate in Private and Correctional Security
- One-year certificate in Postal Management

Volunteer State Community College

One-year certificate in Real Estate

## New Degree Options and Concentrations

East Tennessee State University

BA added to BS and MA in Economics
BA added to BS and MA in Psychology

Memphis State University

Transportation and Logistics concentration added to BBA Marketing major
Design concentration added to BFA Art major
Cartography and Earth Science concentrations added to BA/BS Geography major
Vocational Evaluation and Rehabilitation of the Public Offender concentrations added to BSEd Rehabilitation Education major
Supervision concentration added to BSET Manufacturing Technology major
Law concentration added to MBA Business Administration major
Community Agency Counseling, Student Personnel Services, and Corrections Counseling concentrations added to MS in Guidance and Personnel Services
Applied Music concentration added to BM/BA Music major

Tennessee State University

Mass Communications: TV, Radio, and Journalism concentration added to BA/BS Speech and Drama major
Mental Health concentration added to BA/BS Psychology major

Chattanooga State Technical Community College

Congregate Housing Specialist option added to AS Social Worker's Assistant major
Instrumentation option added to AS Electrical/Electronic Engineering Technology major
Insurance Administration option added to AS Management major

Dyersburg State Community College

Agriculture option added to AS University Parallel major

Motlow State Community College

Design and Drafting, and Energy Engineering Technology emphases added to AS Engineering Technology major

Shelby State Community College

Pre-Medical Technology option added to AS Pre-Professional major

## Terminations, Consolidations, and Redesignations

Austin Peay State University

BS in Biology/Chemistry in Absentia redesignated as BS Medical Technology in Absentia

East Tennessee State University

Two-year certificate in Accounting terminated
BS in Labor and Industrial Relations and BS in Industrial Management consolidated into the BS in Management
BS in Home Economics Education consolidated into BA/BS Home Economics major
MA in Industrial Arts Education and MA in Industrial Technology terminated
MA in Speech Pathology redesignated as MS
MA in Audiology redesignated as MS
BSW in Correctional Services redesignated as BS
BS majors in Accounting, Finance, Management, Marketing, Transportation, Real Estate, Insurance, Office Administration, and Economics redesignated as BBA majors

Memphis State University

BA in Music History and Literature terminated
MEd Library Science non-certification tracks redesignated as MS
BM in Music Performance, BM in Musical Arts, and BA in Applied Science consolidated into BM/BA in Music
Industrial Marketing and Logistics concentration in BBA Marketing major terminated
Economic Theory and Research, Quantitative Economics, Economics of Finance, and Regional Development concentrations in BBA Economics major terminated
Nuclear and Thermal Power concentration in BSME Mechanical Engineering major redesignated as Energy Systems
Material Science concentration in BSME/MS Mechanical Engineering major redesignated as Mechanical Systems
Fluid and Solid Mechanic concentration in BSME/MS Mechanical Engineering major redesignated as Fluid Power Systems
BA/MA major in Speech and Drama redesignated as Theatre and Communication Arts

Middle Tennessee State University

MA and MAT in Geography terminated
MEd in Health, Physical Education, Recreation, and Safety redesignated as MS and MST
BA in Mass Communications terminated
BBA Systems Analysis major redesignated as Information Systems
BBA General Business major redesignated as Business Administration
BS Industrial Arts major redesignated as Industrial Education

Tennessee Technological University

MS in Engineering Mechanics and ME/MES/MS in Engineering Science

consolidated into ME/MESM/MS in Engineering Science and Mechanics
BSES in Engineering Science redesignated as BSESM in Engineering Science and Mechanics
BSBA in Office Management and BSBA in Business Education consolidated into BSBA in Office Administration

Cleveland State Community College

AAS in Accounting Technology and AAS in Data Processing Technology consolidated into the AAS in General Business

Dyersburg State Community College

All majors consolidated into AS/AS in University Parallel, AS in Business-related Technology, AS in Justice Services, and the one-year certificate in Law Enforcement

Jackson State Community College

Journalism option in AS University Parallel major redesignated as Communications

Motlow State Community College

Joint AS in Nursing with Middle Tennessee State University terminated
One-year certificate in Industrial Management Technology terminated
Marketing emphasis in AS Business Technology major terminated
Industrial emphasis in AS Engineering Technology major terminated
Music emphasis in AA/AS University Parallel major terminated

## Organizational Changes

Austin Peay State University

Mathematics Department changed to Department of Mathematics and Computer Science
Department of Industrial Arts and Technology changed to Department of Industrial Technology
Department of Sociology changed to Department of Sociology and Social Welfare

East Tennessee State University

Institute for Appalachian Affairs established
Campus calendar converted from quarter to semester system (effective Fall 1980)
Transfer of LPN Nursing program to the State Board of Education
Major restructuring of academic organization on the college, school, and department levels

Memphis State University

Department of Speech and Drama changed to Department of Theatre and Communication Arts

Middle Tennessee State University

Department of Education and Library divided into Department of Elementary and Special Education and Department of Youth Education and School Personnel Services

Tennessee Technological University

Department of Engineering Science changed to Department of Engineering Science and Mechanics
Department of Business Education and Office Management changed to Department of Office Administration

Chattanooga State Technical Community College, Cleveland State Community College, Jackson State Community College, and Volunteer State Community College

Restructuring of academic organization on the division and department levels

## OFF-CAMPUS LOCATIONS, 1977-78

The following is a summary listing of the counties, cities, and towns where off-campus credit instruction was offered by the System institutions over the course of 1977-78.

### Austin Peay State University

Cheatham County
Christian County, Kentucky
Davidson County
Fort Campbell, Kentucky
Hickman County
Houston County
Humphreys County
Lewis County
Perry County
Robertson County
Todd County, Kentucky

### East Tennessee State University

Bristol
Elizabethton
Erwin
Greeneville
Kingsport
Knoxville
Morristown
Penland, North Carolina
Rogersville
Tazewell

### Memphis State University

Auburndale -- Germantown
Bolivar
Collierville
Covington
Dyersburg
Jackson
Lexington
Millington
Ripley
Savannah
Somerville
Other Memphis locations

### Middle Tennessee State University

Clarksville
Columbia
Fayetteville
Gallatin
Manchester
Nashville
Shelbyville
Tullahoma
Winchester
Other Murfreesboro locations

### Tennessee State University

Brownsville
Cheatham County
Dickson County
Donelson
Fairview
Fort Campbell, Kentucky
Franklin
Gallatin
Lebanon
Mt. Juliet
Other Nashville locations

## Tennessee Technological University

Bledsoe - Sequatchie
Carthage
Celina
Crossville
Dekalb County
Gallatin
Grundy County
Harriman
Jackson County
Jamestown
Lafayette
Livingston
McMinnville
Rhea County
Scott - Oneida
Trousdale County
Van Buren County
Wartburg
White County

## Chattanooga State Technical Community College

East Ridge
Red Bank
Signal Mountain
Other Chattanooga locations

## Cleveland State Community College

Athens
Calhoun
Charleston
Chattanooga
Copperhill
Crossville
Dayton
Decatur
Etowah
Madisonville
Riceville
Other Cleveland locations

## Columbia State Community College

Centerville
Cleveland
Franklin
Hohenwald
Lawrenceburg
Lewisburg
Morristown
Nashville
Only
Savannah
Tullahoma
Waynesboro

## Dyersburg State Community College

Alamo
Covington
Fort Pillow
Ripley
Trenton

## Jackson State Community College

Camden
Humboldt
Middleton
Milan
Selmer

## Motlow State Community College

Fayetteville
Manchester
McMinnville
Shelbyville
Winchester

## Roane State Community College

Crossville
Dayton
Farragut
Jacksboro
Knoxville
LaFollette
Loudon
Norris
Oak Ridge
Ozone
Petros
Robbins
Rockwood
Sunbright
Wartburg
Watts Bar
Other Harriman locations

## Shelby State Community College

Arlington
Bartlett
Collierville
Covington
Germantown
Millington
Somerville
Tipton County
Whitehaven
Other Memphis locations

## Volunteer State Community College

Donelson
Hartsville
Hendersonville
Lafayette
Lebanon
Madison
Nashville
Westmoreland
Other Gallatin locations

## Walters State Community College

Bean Station
Gatlinburg
Greeneville
Jefferson City
Johnson City
Kingsport
Knoxville
Maryville
Maynardville
Mt. Carmel
Newport
Robbins
Rogersville
Rutledge
Sevierville
Sneedville
Sunbright
Tazewell

Source: 1977-78 Institutional Annual Reports

# SUMMARY OF STUDENT FINANCIAL AID AWARDED, 1977-78

| | Federal Programs | | State Programs | | Institutional Programs | | Private Programs | | Total All Programs | | No. of |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | No. of Awards | Amount | No. of Awards | Amount | No. of Awards | Amount | No. of Awards | Amount | No. of Awards | Amount | Students Rec. Aid |
| Austin Peay State University | 2,471 | $ 1,657,006 | 212 | $ 74,929 | 723 | $ 515,867 | -0- | $ -0- | 3,406 | $ 2,247,802 | 2,367 |
| East Tennessee State University | 2,898 | 2,074,114 | 115 | 38,012 | 1,838 | 899,467 | 315 | 215,568 | 5,166 | 3,227,161 | 3,615 |
| Memphis State University | 4,643 | 3,880,976 | 294 | 100,324 | 1,265 | 1,156,374 | 61 | 16,700 | 6,263 | 5,154,374 | 5,643 |
| Middle Tennessee State University | 3,700 | 3,687,795 | 456 | 160,627 | 1,861 | 1,127,572 | 258 | 185,948 | 6,275 | 5,161,942 | 3,137 |
| Tennessee State University | 8,607 | 5,740,186 | 111 | 31,462 | 718 | 427,735 | 161 | 113,042 | 9,597 | 6,312,425 | 4,200 |
| Tennessee Technological University | 2,761 | 2,129,857 | 288 | 96,732 | 2,606 | 966,563 | 207 | 103,822 | 5,862 | 3,296,974 | 3,250 |
| Sub Total | 25,080 | $19,169,934 | 1,476 | $502,086 | 9,011 | $5,093,578 | 1,002 | $635,080 | 36,569 | $25,400,678 | 22,212 |
| Chattanooga State Technical Community College | 791 | $ 428,979 | 7 | $ 1,334 | 159 | $ 34,318 | 17 | $ 3,718 | 974 | $ 468,349 | 820 |
| Cleveland State Community College | 568 | 358,790 | 3 | 468 | 76 | 20,650 | 18 | 7,131 | 665 | 387,039 | 490 |
| Columbia State Community College | 396 | 259,821 | 10 | 2,436 | 101 | 29,802 | 14 | 4,050 | 521 | 296,109 | 348 |
| Dyersburg State Community College | 367 | 175,117 | 9 | 1,740 | 57 | 10,651 | 31 | 5,824 | 464 | 193,332 | 347 |
| Jackson State Community College | 362 | 232,961 | 11 | 2,260 | 121 | 43,987 | 33 | 5,463 | 527 | 284,671 | 431 |
| Motlow State Community College | 329 | 216,081 | 6 | 1,080 | 81 | 25,189 | 32 | 7,289 | 448 | 249,639 | 322 |
| Roane State Community College | 544 | 305,500 | 12 | 2,514 | 59 | 16,060 | -0- | -0- | 615 | 324,074 | 381 |
| Shelby State Community College | 4,112 | 2,181,768 | 14 | 3,208 | 72 | 13,524 | 104 | 11,213 | 4,302 | 2,209,713 | 3,605 |
| Volunteer State Community College | 331 | 188,704 | 7 | 2,063 | 153 | 31,999 | 98 | 24,336 | 589 | 247,102 | 466 |
| Walters State Community College | 626 | 333,249 | 9 | 1,832 | 214 | 48,361 | 39 | 6,823 | 888 | 390,265 | 784 |
| Sub Total | 8,426 | $ 4,680,970 | 88 | $ 18,935 | 1,093 | $ 274,541 | 386 | $ 75,847 | 9,993 | $ 5,050,293 | 7,994 |
| Total | 33,506 | $23,850,904 | 1,564 | $521,021 | 10,104 | $5,368,119 | 1,388 | $710,927 | 46,562 | $30,450,971 | 30,206 |

Source: 1977-78 Institutional Annual Reports

## NET ASSIGNABLE SQUARE FEET OF SPACE BY SELECTED CATEGORY
## June 30, 1978

| | Classrooms | Class Labs | Individual Study Labs | Instr. Offices | Admin. Offices | Library | Physical Education | Student Services | Physical Plant | Total |
|---|---|---|---|---|---|---|---|---|---|---|
| Austin Peay State University | 27,029 | 92,264 | 4,499 | 27,370 | 21,325 | 29,625 | 105,824 | 65,053 | 57,097 | 430,086 |
| East Tennessee State University | 204,933 | 160,967 | 11,130 | 96,312 | 57,264 | 98,008 | 192,032 | 161,990 | 23,254 | 1,005,890 |
| Memphis State University | 234,701 | 320,091 | 31,173 | 199,408 | 108,517 | 172,738 | 172,683 | 205,051 | 59,168 | 1,503,530 |
| Middle Tennessee State University | 120,145 | 150,851 | 4,249 | 85,931 | 46,323 | 96,624 | 165,828 | 156,200 | 63,171 | 889,322 |
| Tennessee State University | 73,548 | 99,709 | 10,862 | 67,203 | 40,910 | 68,661 | 125,296 | 82,162 | 20,063 | 588,414 |
| Tennessee Technological University | 152,262 | 195,563 | 9,961 | 117,232 | 25,579 | 64,807 | 51,734 | 116,837 | 38,714 | 772,689 |
| Sub Total | 812,618 | 1,019,445 | 71,874 | 593,456 | 299,918 | 530,463 | 813,397 | 787,293 | 261,467 | 5,189,931 |
| Chattanooga State Technical Community College | 28,576 | 34,266 | 0 | 10,055 | 6,338 | 12,390 | 18,827 | 21,657 | 12,026 | 144,135 |
| Cleveland State Community College | 35,384 | 28,472 | 1,250 | 14,412 | 7,790 | 15,404 | 21,985 | 16,623 | 8,843 | 150,163 |
| Columbia State Community College | 18,641 | 28,049 | 526 | 10,297 | 7,937 | 19,260 | 18,949 | 16,171 | 10,521 | 130,351 |
| Dyersburg State Community College | 12,794 | 15,433 | 0 | 6,214 | 8,381 | 7,437 | 20,750 | 8,122 | 9,053 | 88,184 |
| Jackson State Community College | 19,471 | 20,926 | 2,132 | 9,119 | 10,553 | 15,943 | 23,179 | 13,618 | 11,186 | 126,127 |
| Motlow State Community College | 14,260 | 14,928 | 1,774 | 7,080 | 8,071 | 12,343 | 16,224 | 10,315 | 4,305 | 89,300 |
| Roane State Community College | 20,957 | 33,414 | 6,886 | 11,308 | 12,961 | 20,179 | 17,121 | 11,951 | 11,539 | 146,316 |
| Shelby State Community College | 30,129 | 60,011 | 1,440 | 13,603 | 18,252 | 9,458 | 15,730 | 4,588 | 17,056 | 170,267 |
| Volunteer State Community College | 21,649 | 23,583 | 3,984 | 12,507 | 8,246 | 9,837 | 17,402 | 23,195 | 14,603 | 135,006 |
| Walters State Community College | 23,639 | 30,891 | 3,368 | 17,045 | 13,639 | 8,425 | 26,153 | 26,908 | 18,762 | 168,830 |
| Sub Total | 225,500 | 289,973 | 21,360 | 111,640 | 102,168 | 130,676 | 196,320 | 153,148 | 117,894 | 1,348,679 |
| Total | 1,038,118 | 1,309,418 | 93,234 | 705,096 | 402,086 | 661,139 | 1,009,717 | 940,441 | 379,361 | 6,538,610 |

Source: 1978 Physical Facilities Inventory

# CONSTRUCTION
## Completed, in Progress, in Planning/Development Stages, June 30, 1978

| | Completed | In Progress | In Planning/ Development Stages | Institutional Total |
|---|---|---|---|---|
| | Budget | Budget | Budget | Budget |
| Austin Peay State University | | | | |
| Traffic Safety Building | | $ 300,000 | | |
| Chiller Plant Expansion | | 242,000 | | |
| Marks, Clement, Harvill Renovation | | 625,000 | | |
| Security Lighting | | | $ 125,000 | |
| Campus Redevelopment | | | 200,000 | |
| McReynolds, Ziegler & Browning Renovation | | | 495,000 | |
| Underground Electric Distribution | | | 350,000 | |
| McCord Building Renovation | | | 1,025,000 | |
| | | | | $ 3,362,000 |
| East Tennessee State University | | | | |
| Ramps, Stairs, HVAC & Roof (P.E. Complex) | $250,000 | | | |
| Wilson Hall Renovation | | 1,789,000 | | |
| Fire Safety Compliance, TOSHA | | | 200,000 | |
| Lucille Clement Building Renovation | | | 600,000 | |
| | | | | 2,839,000 |
| Memphis State University | | | | |
| Pedestrian Campus, Phase I | 279,000 | | | |
| Speech and Hearing Center Addition | 413,000 | | | |
| Demolition - South Campus | | 60,000 | | |
| Building #29 Renovation | | 695,000 | | |
| Seven Tennis Courts | | 98,000 | | |
| Study of Building Utility Systems | | | 15,000 | |
| Fine Arts Complex | | | 5,000,000 | |
| Pedestrian Campus, Phases II and III | | | 536,000 | |
| Roof Repairs - P.E. Complex | | | 322,000 | |
| Pedestrian Underpass | | | 509,000 | |
| | | | | 7,927,000 |
| Middle Tennessee State University | | | | |
| Emergency Systems and OSHA | 114,000 | | | |
| Heating Plant Expansion | | 1,891,000 | | |
| Art Laboratory | | 58,000 | | |
| Storage Warehouse | | 46,000 | | |
| Safety Regulations - TOSHA | | | 25,000 | |
| Natatorium Renovation | | | 165,000 | |
| Laundry Facility | | | 40,000 | |
| Tennis Courts | | | 60,000 | |
| Print Shop Addition | | | 16,000 | |
| Haynes House Renovation and Addition | | | 300,000 | |
| Vocational-Agriculture Facility | | | 180,000 | |
| Jones Office Building Renovation | | | 520,000 | |
| Music Annex | | | 2,000,000 | |
| | | | | 5,415,000 |
| Tennessee State University | | | | |
| Underground Utilities | | 350,000 | | |
| Physical Education Complex | | 9,102,000 | | |
| Roof Replacements/Repairs | | | 150,000 | |
| Chemistry Building Renovation | | | 68,000 | |
| Underground Utilities Extension and Renovation | | | 300,000 | |
| Home Economic Building Renovation | | | 25,000 | |
| Heating Plant Renovation | | | 756,000 | |
| Heating Plant Expansion | | | 2,300,000 | |
| Old Library Renovation | | | 1,505,000 | |
| Install New Chiller | | | 769,000 | |
| | | | | 15,325,000 |
| Tennessee Technological University | | | | |
| Utility Monitor | | 175,000 | | |
| HVAC, Library and Library Annex | | 179,000 | | |
| Safety Renovations | | 95,000 | | |
| Industrial Technology Building Renovation | | | 198,000 | |
| Waterproof - West Stadium | | | 88,000 | |
| Storm Sewer Alterations | | | 21,000 | |
| Reroof University Center & F.E. System Update | | | 86,000 | |
| Fine Arts Facility | | | 4,100,000 | |
| | | | | 4,942,000 |

55

| | Completed | In Progress | In Planning/ Development Stages | Institutional Total |
|---|---|---|---|---|
| | Budget | Budget | Budget | Budget |
| Chattanooga State Technical Community College | | | | |
| Student Center | | 2,240,000 | | |
| Campus Expansion, Phase IV | | 3,667,000 | | |
| Roof Repairs | | | 100,000 | |
| | | | | 6,007,000 |
| Cleveland State Community College | | | | |
| Continuing Education Building | 750,000 | | | |
| | | | | 750,000 |
| Columbia State Community College | | | | |
| Elevator | 43,000 | | | |
| Parking Lot | 42,000 | | | |
| Roof Repairs | | | 18,000 | |
| | | | | 103,000 |
| Jackson State Community College | | | | |
| Enclose Foyers | | | 40,000 | |
| Master Plan | | | 10,000 | |
| | | | | 50,000 |
| Motlow State Community College | | | | |
| Underground Drainage | | 63,000 | | |
| Fire Safety Corrections | | 37,000 | | |
| | | | | 100,000 |
| Roane State Community College | | | | |
| Master Plan | 10,000 | | | |
| Career Technology Building | | 2,445,000 | | |
| Campus Expansion, Phase II | | 3,380,000 | | |
| Heating/Cooling System Renovation | | | 25,000 | |
| Roof Replacement | | | 150,000 | |
| | | | | 6,010,000 |
| Shelby State Community College | | | | |
| Wing "D" | 3,076,000 | | | |
| Wing "F" | 3,170,000 | | | |
| Landscaping | | 139,000 | | |
| Building "A" & "B" Renovations | | 908,000 | | |
| Allied Health Facility | | 1,782,000 | | |
| | | | | 9,075,000 |
| Volunteer State Community College | | | | |
| Career Technology Building | 1,470,000 | | | |
| Master Plan | 12,000 | | | |
| Campus Center Addition and Heating Plant | | | 3,255,000 | |
| | | | | 4,737,000 |
| Walters State Community College | | | | |
| Classroom Building | 2,218,000 | | | |
| Master Plan | 10,000 | | | |
| Insulate Ceiling of Technology Building | | | 25,000 | |
| Campus Expansion, Phase II | | | 2,965,000 | |
| | | | | 5,218,000 |
| | $11,857,000 | $30,366,000 | $29,637,000 | $71,860,000 |

# STATE UNIVERSITY AND COMMUNITY COLLEGE SYSTEM OF TENNESSEE
## UNAUDITED BALANCE SHEET
### with comparative figures for June 30, 1977

| ASSETS | 1978 | 1977 |
|---|---|---|
| CURRENT FUNDS | | |
| Unrestricted | | |
| General: | | |
| Cash | $(2,281,225.20) | $ (636,905.83) |
| Short-term Investments | 32,099,027.96 | 28,086,705.14 |
| Accounts and Notes Receivable | 3,276,805.03 | 2,631,581.89 |
| Inventories (at lower cost or market) | 922,695.19 | 818,218.17 |
| Due from Other Funds | 873,058.45 | 285,071.48 |
| Prepaid Expenses and Deferred Charges | 103,636.58 | 102,861.41 |
| Other Assets | 1,108.93 | 4,533.63 |
| Total General | $34,995,106.94 | $31,292,065.89 |
| Auxiliary Enterprises: | | |
| Cash | $ 675,547.84 | $ 736,483.18 |
| Investments | 2,741,462.27 | 2,754,669.28 |
| Accounts Receivable | 195,500.65 | 304,956.94 |
| Inventories (at lower cost or market) | 3,418,527.72 | 3,349,429.79 |
| Prepaid Expenses | 5,346.75 | |
| Total Auxiliary Enterprises | $ 7,036,385.23 | $ 7,145,539.19 |
| TOTAL UNRESTRICTED FUNDS | $42,031,492.17 | $38,437,605.08 |
| Restricted | | |
| Cash | $(1,068,678.41) | $(2,021,967.33) |
| Short-term Investments | 1,052,187.20 | 179,785.76 |
| Accounts and Grants Receivable | 13,827,253.73 | 6,630,669.89 |
| Due from Other Funds | 35,000.00 | 65,897.33 |
| Notes Receivable | 9,500.00 | |
| TOTAL RESTRICTED FUNDS | $13,855,262.52 | $ 4,854,385.65 |
| TOTAL CURRENT FUNDS | $55,886,754.69 | $43,291,990.73 |

| LIABILITIES AND FUND BALANCES | 1978 | 1977 |
|---|---|---|
| CURRENT FUNDS | | |
| Unrestricted | | |
| General: | | |
| Accounts Payable | $ 3,436,097.88 | $ 2,484,690.03 |
| Accrued Liabilities | 8,196,074.21 | 7,120,099.88 |
| Student Deposits | 346,466.01 | 327,782.37 |
| Due to Other Funds | 1,502,321.37 | 1,688,440.42 |
| Deferred Revenue | 3,819,962.02 | 3,952,584.59 |
| Other Liabilities | 808.84 | 546.01 |
| Total General Liabilities | $17,301,730.33 | $15,574,143.30 |
| Fund Balance | | |
| Non-discretionary Allocation | | |
| Allocation for Working Capital | $ 4,231,417.29 | $ 3,440,227.52 |
| Allocation for Encumbrances | 3,094,923.53 | 3,550,146.24 |
| Discretionary Allocations | 6,164,793.95 | 5,186,400.19 |
| Unallocated | 4,202,241.84 | 3,541,148.64 |
| Total Fund Balance | $17,693,376.61 | $15,717,922.59 |
| Total General | $34,995,106.94 | $31,292,065.89 |
| Auxiliary Enterprises: | | |
| Accounts Payable | $ 115,664.87 | $ 102,409.65 |
| Accrued Liabilities | 29,381.79 | 10,433.19 |
| Student Deposits | 174,491.50 | 155,532.00 |
| Deferred Credit | 807,226.15 | 808,510.00 |
| Total Auxiliary Liabilities | $ 1,126,764.31 | $ 1,076,884.84 |
| Fund Balances | | |
| Non-discretionary Allocation | | |
| Allocation for Working Capital | $ 3,680,505.12 | $ 3,706,181.04 |
| Allocation for Encumbrances | 125,949.11 | 320,529.54 |
| Discretionary Allocations | 2,046,315.93 | 2,036,788.48 |
| Unallocated Fund Balance | 56,850.76 | 5,155.29 |
| Total Fund Balance | $ 5,909,620.92 | $ 6,068,654.35 |
| Total Auxiliary Enterprises | $ 7,036,385.23 | $ 7,145,539.19 |
| TOTAL UNRESTRICTED FUNDS | $42,031,492.17 | $38,437,605.08 |
| Restricted | | |
| Accounts Payable | $ 119,615.78 | $ 51,132.50 |
| Accrued Liabilities | 626.10 | 1,305.90 |
| Deferred Revenue | | 2,520.88 |
| Due to Other Funds | 437,015.18 | 314,105.57 |
| Fund Balance | 13,298,005.46 | 4,485,320.80 |
| TOTAL RESTRICTED FUNDS | $13,855,262.52 | $ 4,854,385.65 |
| TOTAL CURRENT FUNDS | $55,886,754.69 | $43,291,990.73 |

| ASSETS | 1978 | 1977 |
|---|---|---|
| PLANT FUNDS | | |
| Unexpended | | |
| Cash | $ 25,508,348.36 | $ 21,145,922.97 |
| Short-term Investments | 12,117,936.25 | 9,794,004.18 |
| Accounts Receivable | 420,247.39 | 422,000.72 |
| Due from Other Funds | 879,028.96 | 769,473.00 |
| Other Assets | -0- | 788.91 |
| TOTAL UNEXPENDED | $ 38,925,560.96 | $ 32,132,189.78 |
| Retirement of Indebtedness and Renewals and Replacements | | |
| Cash | $ 826,072.35 | $ 1,379,653.69 |
| Deposits with Trustees | 5,450,004.37 | 4,915,605.82 |
| Short-term Investments | 5,408,187.49 | 6,833,644.47 |
| Accounts Receivable | 62,078.78 | 4,613.30 |
| Other Assets | -0- | 21,683.11 |
| TOTAL RETIREMENT OF INDEBTEDNESS AND RENEWALS AND REPLACEMENTS | $ 11,746,342.99 | $ 13,155,200.39 |
| Investment in Plant | | |
| Land | $ 19,780,406.18 | $ 19,738,663.02 |
| Other Improvements | 18,743,556.17 | 17,903,584.28 |
| Buildings | 299,264,325.05 | 290,939,310.56 |
| Equipment | 63,816,964.05 | 60,395,396.86 |
| Library Books | 21,760,718.90 | 24,034,825.29 |
| Livestock | 168,232.58 | 187,916.00 |
| Projects in Progress | 28,861,551.61 | 25,613,463.47 |
| Microfilm | 128,316.08 | 103,131.84 |
| Other | 142,969.89 | 142,969.89 |
| TOTAL INVESTMENT IN PLANT | $452,667,040.51 | $439,059,261.21 |
| TOTAL PLANT FUNDS | $503,338,944.46 | $484,346,651.38 |
| LOAN FUNDS | | |
| Cash | $ 595,491.58 | $ 712,310.65 |
| Short-term Investments | 722,681.31 | 648,605.77 |
| Notes and Grants Receivable | 14,968,542.55 | 14,366,885.48 |
| Due from Other Funds | 14,720.38 | |
| Other Assets | 3,019.24 | 5,510.76 |
| TOTAL LOAN FUNDS | $ 16,304,455.06 | $ 15,733,312.66 |
| ENDOWMENT AND SIMILAR FUNDS | | |
| Cash | $ 2,373.76 | $ 15,693.07 |
| Short-term Investments | 356,943.71 | 332,128.77 |
| Receivables | 760.85 | 795.42 |
| Other Assets | 275,000.00 | 275,000.00 |
| TOTAL ENDOWMENT AND SIMILAR FUNDS | $ 635,078.32 | $ 623,617.26 |
| AGENCY FUNDS | | |
| Cash | $ 552,363.75 | $ 349,372.30 |
| Short-term Investments | 486,310.36 | 403,049.13 |
| Accounts and Notes Receivable | 2,305,542.81 | 1,214,169.04 |
| Grants Receivable | 57,199.29 | 86,584.00 |
| Due from Other Funds | 641,659.53 | 897,326.54 |
| TOTAL AGENCY FUNDS | $ 4,043,075.74 | $ 2,950,501.01 |

| LIABILITIES AND FUND BALANCES | 1978 | 1977 |
|---|---|---|
| PLANT FUNDS | | |
| Unexpended | | |
| Accounts Payable | $ 69.30 | $ 226,140.31 |
| Bonds Payable | 2,110,033.05 | |
| Allocation for Encumbrances | 5,971,546.57 | 3,347,156.32 |
| Fund Balances | 30,843,912.04 | 28,558,893.15 |
| TOTAL UNEXPENDED | $ 38,925,560.96 | $ 32,132,189.78 |
| Retirement of Indebtedness and Renewals and Replacements | | |
| Accounts Payable | $ -0- | $ 593.78 |
| Bonds and Notes Payable | 978.00 | 1,021.75 |
| Due to Other Funds | 103,000.00 | |
| Fund Balance | 11,642,364.99 | 13,153,584.86 |
| TOTAL RETIREMENT OF INDEBTEDNESS AND RENEWALS AND REPLACEMENTS | $ 11,746,342.99 | $ 13,155,200.39 |
| Investment in Plant | | |
| Accounts Payable | $ 83,785.53 | $ |
| Notes and Bonds Payable | 80,022,024.96 | 79,728,681.32 |
| Due to Memphis State University | 350,000.00 | |
| Fund Balance | 372,211,230.02 | 359,330,579.89 |
| TOTAL INVESTMENT IN PLANT | $452,667,040.51 | $439,059,261.21 |
| TOTAL PLANT FUNDS | $503,338,944.46 | $484,346,651.38 |
| LOAN FUNDS | | |
| Accounts Payable | $ 200.00 | $ |
| Due to Other Funds | -0- | 11,291.00 |
| Fund Balance | 16,304,255.06 | 15,722,021.66 |
| TOTAL LOAN FUNDS | $ 16,304,455.06 | $ 15,733,312.66 |
| ENDOWMENT AND SIMILAR FUNDS | | |
| Due to Other Funds | $ 371.62 | $ 387.30 |
| Fund Balance | 634,706.70 | 623,229.96 |
| TOTAL ENDOWMENT AND SIMILAR FUNDS | $ 635,078.32 | $ 623,617.26 |
| AGENCY FUNDS | | |
| Accounts Payable | $ 24.00 | $ |
| Due to Other Funds | 51,046.77 | 3,544.06 |
| Deposits held in custody for others | 3,992,004.97 | 2,946,956.95 |
| TOTAL AGENCY FUNDS | $ 4,043,075.74 | $ 2,950,501.01 |

# STATE UNIVERSITY AND COMMUNITY COLLEGE SYSTEM OF TENNESSEE
## UNAUDITED STATEMENT OF CURRENT FUND REVENUES, EXPENDITURES AND OTHER CHANGES
## For the Fiscal Year Ended June 30, 1978 with Comparative Figures for June 30, 1977

| | 1978 | | | 1977 |
|---|---|---|---|---|
| | Unrestricted | Restricted | Total | Total |
| Revenues | | | | |
| Tuition and Fees | $ 34,505,220.28 | $ -0- | $ 34,505,220.28 | $ 34,534,805.54 |
| Federal Appropriations | -0- | -0- | -0- | 853,364.00 |
| State Appropriations | 108,918,400.00 | 12,032,131.11 | 120,950,531.11 | 108,063,814.52 |
| Federal Grants and Contracts | 819,458.77 | 12,885,543.55 | 13,705,002.32 | 10,787,608.41 |
| State Grants and Contracts | 175,822.55 | 3,541,880.21 | 3,717,702.76 | 2,968,594.06 |
| Local Grants and Contracts | 522,303.50 | 220,643.27 | 742,946.77 | 707,742.83 |
| Private Gifts, Grants and Contracts | 58,408.51 | 1,738,834.66 | 1,797,243.17 | 1,631,278.05 |
| Sales and Services of Educational Activities | 3,536,011.37 | -0- | 3,536,011.37 | 2,632,587.88 |
| Sales and Services of Auxiliary Enterprises | 24,532,973.24 | 78,486.33 | 24,611,459.57 | 22,891,312.21 |
| Other Sources | 3,462,602.07 | 1,869.00 | 3,464,471.07 | 2,660,866.34 |
| Total Revenues | $176,531,200.29 | $30,499,388.13 | $207,030,588.42 | $187,731,973.84 |
| Expenditures and Transfers | | | | |
| Educational and General | | | | |
| Instruction | $ 75,203,643.30 | $16,019,976.33 | $ 91,223,619.63 | $ 82,211,498.14 |
| Research | 958,104.82 | 1,965,439.80 | 2,923,544.62 | 2,581,534.91 |
| Public Service | 1,834,831.98 | 3,205,776.28 | 5,040,608.26 | 4,434,450.02 |
| Academic Support | 17,556,454.58 | 2,250,931.25 | 19,807,385.83 | 17,929,574.69 |
| Student Services | 15,331,222.73 | 2,271,617.83 | 17,602,840.56 | 15,737,482.38 |
| Institutional Support | 17,976,638.09 | 1,769,962.23 | 19,746,600.32 | 15,944,444.44 |
| Operation and Maintenance of Plant | 20,425,720.45 | 365,025.63 | 20,790,746.08 | 18,269,106.05 |
| Scholarships and Fellowships | 384,848.92 | 2,033,526.32 | 2,418,375.24 | 2,710,782.43 |
| Other Sponsored Programs | 19,969.10 | 249,449.35 | 269,418.45 | 228,123.83 |
| Total Educational and General Expenditures | $149,691,433.97 | $30,131,705.02 | $179,823,138.99 | $160,046,996.89 |
| Mandatory Transfers for: | | | | |
| Loan Fund Matching Grants | $ 92,626.50 | $ -0- | $ 92,626.50 | $ 98,698.09 |
| Non-Mandatory Transfers for: | | | | |
| Restricted Current Funds | (83.72) | -0- | (83.72) | -0- |
| Unexpended Plant Funds | 1,208,274.00 | -0- | 1,208,274.00 | 3,721,631.66 |
| Renewals and Replacements | 50,999.38 | -0- | 50,999.38 | 122,378.21 |
| Auxiliary Enterprises | (357,595.92) | -0- | (357,595.92) | 196,467.31 |
| Investment in Plant | 8,211.20 | -0- | 8,211.20 | -0- |
| Total Educational and General | $150,693,865.41 | $30,131,705.02 | $180,825,570.43 | $164,186,172.16 |
| Auxiliary Enterprises | | | | |
| Expenditures | $ 20,461,627.94 | $ 367,683.11 | $ 20,829,311.05 | $ 18,804,423.54 |
| Mandatory Transfers for: | | | | |
| Principal and Interest | 2,507,867.61 | -0- | 2,507,867.61 | 2,403,392.81 |
| Renewals and Replacements | -0- | -0- | -0- | 360,300.00 |
| Retirement of Indebtedness | 5,300.00 | -0- | 5,300.00 | -0- |
| Non-Mandatory Transfers for: | | | | |
| Principal and Interest | 150,608.21 | -0- | 150,608.21 | 346,992.06 |
| Renewals and Replacements | 379,563.95 | -0- | 379,563.95 | 152,743.97 |
| Unrestricted Current Funds | 357,595.92 | -0- | 357,595.92 | (196,467.31) |
| Unexpended Plant Funds | 46,841.00 | -0- | 46,841.00 | -0- |
| Total Auxiliary Enterprises | $ 23,909,404.63 | $ 367,683.11 | $ 24,277,087.74 | $ 21,871,385.07 |
| Total Expenditures and Transfers | $174,603,270.04 | $30,499,388.13 | $205,102,658.17 | $186,057,557.23 |
| Other Transfers and Additions/(Deductions) | | | | |
| Excess of Restricted Receipts Over Transfers to Revenue | $ -0- | $10,647,481.60 | $ 10,647,481.60 | $ 1,109,839.79 |
| Refund to Grantors | -0- | (572,227.13) | (572,227.13) | (700,226.70) |
| Indirect Cost Recoveries | -0- | (776,802.12) | (776,802.12) | (512,423.52) |
| Expired Grants | -0- | (193,945.25) | (193,945.25) | (7,154.78) |
| Reclassification to Other Funds | -0- | -0- | -0- | (44,448.42) |
| Transfers to Other Funds | -0- | (29,083.72) | (29,083.72) | (98,215.47) |
| Transfers from Other Funds | -0- | 3,526.09 | 3,526.09 | 18,177.22 |
| Other | 141,925.28 | -0- | 141,925.28 | -0- |
| Prior Year Adjustments | (253,434.94) | (266,264.81) | (519,699.75) | (37,573.27) |
| Net Increase/(Decrease) in Fund Balance | $ 1,816,420.59 | $ 8,812,684.66 | $ 10,629,105.25 | $ 1,402,391.46 |

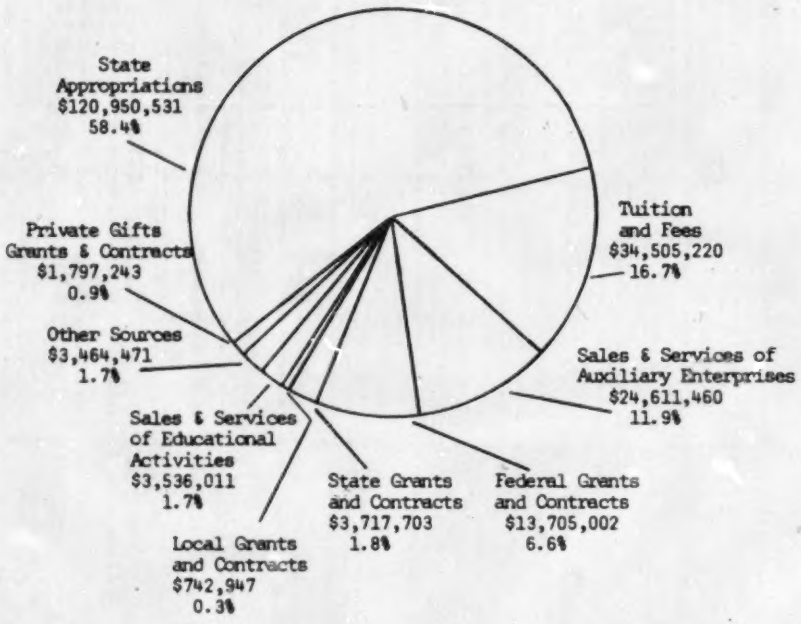
# STATE UNIVERSITY AND COMMUNITY COLLEGE SYSTEM OF TENNESSEE
## UNAUDITED STATEMENT OF CHANGES IN FUND BALANCES
## For Fiscal Year Ended June 30, 1978

| | Current Funds | | | | Plant Funds | | | |
|---|---|---|---|---|---|---|---|---|
| | Unrestricted | Restricted | Loan Fund | Endowment & Similar Funds | Unexpended | Retirement of Indebtedness | Renewals & Replacements | Investment in Plant |
| **Revenues and Other Additions** | | | | | | | | |
| Current Fund Revenue | $151,998,227.05 | $ - | $ - | $ - | $ - | $ - | $ - | $ - |
| Auxiliary Enterprises Revenue | 24,532,973.24 | - | - | - | - | - | - | - |
| State Appropriation | - | 12,097,596.98 | - | - | 14,369,739.54 | 348,531.33 | - | - |
| Federal Appropriation | - | - | - | - | - | - | - | - |
| Federal Grants and Contracts | - | 22,045,835.38 | 838,835.72 | - | 300,000.00 | 241,372.00 | - | - |
| State Grants and Contracts | - | 4,381,415.64 | - | - | 120,000.00 | - | - | - |
| Local Grants and Contracts | - | 220,110.57 | - | - | - | - | - | - |
| Private Gifts Grants & Contracts | - | 1,315,730.36 | 50,718.13 | 11,023.97 | - | - | - | - |
| Investment Income | - | 52,887.82 | 19,653.33 | 1,312.20 | 52,103.84 | 476,224.34 | 20,118.60 | 16,147.99 |
| Realized Gains on Investments | - | - | 4,225.49 | 742.41 | 517,775.64 | 296,170.87 | 100,837.50 | - |
| Interest on Loans Receivable | - | - | 192,183.57 | - | - | - | - | - |
| State Bond Funds | - | - | - | - | 16,725.24 | 156,758.29 | - | - |
| Expended for Plant Facilities | - | - | - | - | - | - | - | 23,671,017.82 |
| Retirement of Indebtedness | - | - | - | - | - | - | - | 1,641,211.34 |
| Funds for Computer Purchase | - | - | - | - | 1,275,275.15 | - | - | - |
| Student Debt Service Fee | - | - | - | - | - | 2,683,337.36 | - | - |
| Other | 141,925.28 | 1,033,292.98 | 38,482.72 | - | 189,530.33 | - | - | 49,187.85 |
| Total Revenues and Other Additions | $176,673,125.57 | $41,146,869.73 | $ 1,144,098.96 | $ 13,078.58 | $16,841,149.74 | $ 4,202,394.19 | $ 120,956.10 | $ 25,377,565.00 |
| **Expenditures and Other Deductions** | | | | | | | | |
| Educational and General Expenditures | $149,691,433.97 | $30,131,705.02 | $ - | $ 449.95 | $ - | $ - | $ - | $ - |
| Auxiliary Enterprises Expend. | 20,461,627.94 | 367,683.11 | - | - | - | - | - | - |
| Indirect Cost Recoveries | - | 776,802.12 | - | - | - | - | - | - |
| Refund to Grantors | - | 572,227.13 | 2,165.00 | - | 28,972.63 | - | - | - |
| Expired Grants | - | 193,945.25 | - | - | - | - | - | - |
| Loan Cancellations & Write-offs | - | - | 407,469.42 | - | - | - | - | - |
| Admin. & Collections Cost | - | - | 142,225.58 | - | - | 27,235.72 | - | - |
| Expended for Plant Facilities | - | - | - | - | 15,538,134.86 | 12,364.54 | 281,316.59 | - |
| Retirement of Indebtedness | - | - | - | - | - | 1,657,936.58 | - | - |
| Interest on Indebtedness | - | - | - | - | - | 4,515,271.54 | - | - |
| Disposal of Plant Facilities | - | - | - | - | - | - | - | 1,302,548.84 |
| Financing for Computer | - | - | - | - | - | - | - | 1,527,280.14 |
| Equipment Adjustment | - | - | - | - | - | - | - | 6,452,324.13 |
| Library Holdings Adjustment | - | - | - | - | - | - | - | 2,772,902.20 |
| Bonds and Notes Issued | - | - | - | - | - | - | - | 728,394.84 |
| Other | - | - | 111,340.96 | - | 55,011.70 | 16,875.00 | 1,900.80 | 8,920.69 |
| Total Expenditures and Other Deductions | $170,153,061.91 | $32,042,362.63 | $ 663,200.96 | $ 449.95 | $15,622,119.19 | $ 6,229,683.38 | $ 283,217.39 | $ 12,792,370.84 |

| | Current Funds | | | | Plant Funds | | | |
|---|---|---|---|---|---|---|---|---|
| | Unrestricted | Restricted | Loan Fund | Endowment & Similar Funds | Unexpended | Retirement of Indebtedness | Renewals & Replacements | Investment in Plant |
| Transfers Among Funds Additions/ (Deductions): | | | | | | | | |
| Mandatory | | | | | | | | |
| Principal and Interest | $ (2,507,867.61) | $ - | $ - | $ - | $ - | $ 2,507,867.61 | $ - | $ - |
| Retirement of Indebtedness | (5,300.00) | - | - | - | - | 5,300.00 | - | - |
| Loan Fund Matching Grant | (92,626.50) | - | 92,626.50 | - | - | - | - | - |
| Unexpended Plant Funds | - | - | - | - | - | - | - | - |
| Non-Mandatory | | | - | | | - | | |
| Unrestricted Gifts Allocated | - | - | - | - | - | - | - | - |
| Unexpended Plant Fund | (1,255,115.00) | (29,000.00) | - | - | 1,284,115.00 | - | - | - |
| Retirement of Indebtedness | (150,608.21) | - | - | - | 1,303,748.36 | (1,153,140.15) | - | - |
| Renewals and Replacements | (430,563.33) | - | - | - | 1,118,588.17 | (12,000.00) | (676,024.84) | - |
| Restricted Current Fund | 83.72 | (83.72) | - | - | - | - | - | - |
| Investment in Plant | (8,211.20) | - | - | - | - | - | - | 8,211.20 |
| Loan Fund | - | 2,374.20 | (2,374.20) | - | - | - | - | - |
| Agency Fund | - | - | - | - | - | - | - | - |
| Plant Fund | - | - | - | - | - | - | - | - |
| Endowment Fund | - | 1,151.89 | - | (1,151.89) | - | - | - | - |
| Total Transfers Among Funds | $ (4,450,208.13) | $ (25,557.63) | $ 90,252.30 | $ (1,151.89) | $ 3,706,451.53 | $ 1,348,027.46 | $ (676,024.84) | $ 8,211.20 |
| Prior Year Adjustments | $ (253,434.94) | $ (266,264.81) | $ 13,125.10 | $ - | $ (16,072.94) | $ 6,328.13 | $ - | $ 287,244.77 |
| Net Increase/(Decrease) for the Year | $ 1,816,420.59 | $ 8,812,684.66 | $ 584,275.40 | $ 11,476.74 | $ 4,909,409.14 | $ (672,933.60) | $ (838,286.13) | $ 12,880,650.13 |
| Fund Balance June 30, 1977 | $ 21,786,576.94 | $ 4,485,320.80 | $15,719,979.66 | $623,229.96 | $31,906,049.47 | $10,825,469.45 | $2,328,115.41 | $359,330,579.89 |
| FUND BALANCE JUNE 30, 1978 | $ 23,602,997.53 | $13,298,005.46 | $16,304,255.06 | $634,706.70 | $36,815,458.61 | $10,152,535.85 | $1,489,829.28 | $372,211,230.02 |

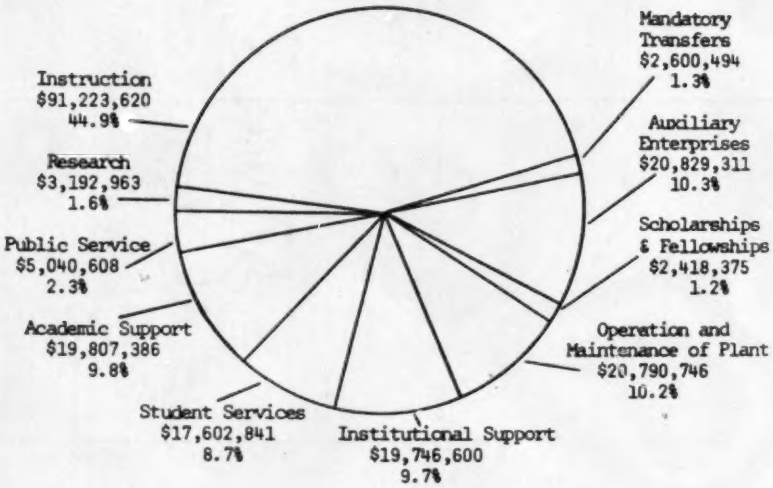
# STATE UNIVERSITY AND COMMUNITY COLLEGE SYSTEM OF TENNESSEE

CURRENT FUND REVENUES
June 30, 1978


State Appropriations $120,950,531 58.4%
Tuition and Fees $34,505,220 16.7%
Private Gifts Grants & Contracts $1,797,243 0.9%
Other Sources $3,464,471 1.7%
Sales & Services of Auxiliary Enterprises $24,611,460 11.9%
Sales & Services of Educational Activities $3,536,011 1.7%
State Grants and Contracts $3,717,703 1.8%
Federal Grants and Contracts $13,705,002 6.6%
Local Grants and Contracts $742,947 0.3%

Total Current Fund Revenues for the year ended June 30, 1978: $207,030,588

CURRENT FUND EXPENDITURES
AND MANDATORY TRANSFERS
June 30, 1978


Mandatory Transfers $2,600,494 1.3%
Instruction $91,223,620 44.9%
Auxiliary Enterprises $20,829,311 10.3%
Research $3,192,963 1.6%
Scholarships & Fellowships $2,418,375 1.2%
Public Service $5,040,608 2.3%
Academic Support $19,807,386 9.8%
Operation and Maintenance of Plant $20,790,746 10.2%
Student Services $17,602,841 8.7%
Institutional Support $19,746,600 9.7%

Total Current Fund Expenditures and Mandatory Transfers for the year ended June 30, 1978: $203,252,944